The Alexander \& Baldwin Foundation is a business-funded charitable organization which makes grants on behalf of its funding sources: Alexander \& Baldwin, Inc. and its subsidiaries.


Matson Navigation Company, Inc.


## Creating

THE RESOURCES


Matson Intermodal System, Inc.
Matson. Matson Logistics Solutions, Inc.
Matson Services Company, Inc. Matson Terminals, Inc.

Wh HC\&S Hawaiian Commercial \& Sugar Company
A\&B Properties, Inc.
*MAUVM Kauai Coffee Company, Inc.
Kukuiula Development Company, Inc.


Kauai Commercial Company, Inc.
East Maui Irrigation Company, Limited


Kahului Trucking \& Storage, Inc.

## Directing the Resources

## A\&B Foundation Leadership

Management from $A \& B$ and its major subsidiaries devote considerable time to the leadership of the two geographically-oriented committees, in addition to their ongoing business responsibilities.

## Hawaii/Pacific Committee

Meredith J. Ching, Chair
W. Allen Doane

Branton B. Dreyfus
G. Stephen Holaday

Robert J. Pfeiffer*
Glenn R. Rogers*
Robert K. Sasaki
Staff, Linda M. Howe

## Mainland/National Committee

Paul E. Stevens, Chair
Marge A. Dineen
C. Bradley Mulholland

Susan G. Murphy
Joseph A. Palazzolo
Staff, Paul L. Merwin

* Service completed in 1999

It's rare that a company sees an entire century come and go. Most fail to meet the challenges which also come and go. For more than a century, Alexander \& Baldwin has held fast to the idea of making opportunities out of challenges, and has succeeded.

This same philosophy carries over to our A\&B Foundation. Our vision is of ever-stronger communities, even in the face of ever-present challenges. Our mission is to be a successful provider of goods and services and of quality jobs; this enables us to help our communities meet their challenges.

In meeting our mission, we achieve our vision of stronger communities.

In the past year, more than $\$ 1.3$ million was donated through the A\&B Foundation to charities which meet timeless challenges for food, shelter, and clothing, as well as to those who meet needs unheard of a century ago. During the year, as well, $\mathrm{A} \& \mathrm{~B}$ employees gave their time and personal monetary donations to their favorite not-for-profit organizations in their communities. Please take a few minutes to read this Report to our Communities. It celebrates the hundreds of ways in which the A\&B Foundation's leadership has directed resources to help our communities throughout Hawaii and on the

## CELEBRATE <br> A CENTURY <br> OF NEW <br> OPPORTUNITIES

West Coast to meet their challenges. And, it celebrates A\&B's continuing commitment to a time-honored idea of viewing challenges as opportunities.


W. Allen Doane

President


Meredith J. Ching Chair, Hawaii Committee


Paul E. Stevens Chair, Mainland Committee
left to right: Meredith J. Ching, W. Allen Doane and Robert K. Sasaki


left to right: Marge A. Dineen, C. Bradley Mulholland, Paul E. Stevens, Susan C. Murphy, Joseph A. Palazzolo

$A \& B$ knows that sometimes the greatest challenge is to find food, shelter, clothing or medical assistance. Accordingly, our most enduring support is directed to life's basic needs, provided in part by the hundreds of health and human service agencies which make up the United Way network in Hawaii and on the West Coast.
$\mathrm{A} \& \mathrm{~B}$ ended the century with our funding for the United Way comprising the bedrock of our community support.

Thirty percent of our Foundation's annual support is directed to these United Ways - and through them, to the communities they strengthen.

Nearly $\$ 400,000$ in total is directed for these agencies' operating needs, along with additional special project or capital support to member non-profits.

Aloha United Way
Maui United Way
Bay Area United Way
Kauai United Way
Molokai United Way
Valley of the Sun United Way (AZ)
United Way
United Way of Greater Los Angeles (CA)
United Way of King County (WA)
United Way of the Columbia-Willamette (OR)

## NEW CHALLENGES, NEW OPPORTUNITIES TO HELP


\$10,000 - Filipino Community Center, Oahu Early in the century, hundreds of Filipinos emigrated to Hawaii to be sugar workers; today, Filipinos represent nearly fifteen percent of the state's population. Their challenge - to retain cultural traditions amid a multi-cultural society led to a Center, supported by A\&B, where all ethnicities can gather.

\$5,000 - Koloa Elementary School, Kauai
New Federal playground safety standards - an unheard of concept a century ago - presented a challenge to this small school which needed to replace or refurbish practically all of its playground equipment. A challenge grant from $\mathrm{A} \& B$, matched by community support, helped to make their playground fun and safe.
$\$ 5,000$ - Friends of the Maui Drug Court
A\&B learned that an effective - and cost-effective - alternative to the centuriesold problem of substance abuse was seeking start-up support on Maui. This alternative to incarceration has the potential to help hundreds of Maui residents to end addictions - an opportunity well worth supporting.
\$5,000 - Military Aviation Museum of Hawaii
Key historical events in U.S. military history occurred in Hawaii this past century; veterans and active duty military still contribute greatly to our community's well-being. The A\&B Foundation recognized the opportunity to honor our nation's aviators and stepped forward early in this effort to establish a museum in their honor.

$\$ 30,000$ - Hawaii Pacific University, Oahu
HPU is Hawaii's largest private university, founded 35 years ago, which has grown to meet the needs of a community eager for higher education options. Serving nearly 8,000 students, HPU sought Federal funding to expand its Humanities library and $A \& B$ helped the university meet the challenge of local funding, with generous support.

## \$33,000 - Wilcox Hospital, Kauai

On this small island, more than 50,000 residents and two million annual visitors rely on the
Wilcox Hospital for their routine and emergency medical needs.
$A \& B$ helped bring the diagnostic and treatment miracles of MRI, ultrasound, and nuclear medicine to this growing community.


## HEALTH \& HUMAN SERVICES

## STATEWIDE

Alzheimer's Association
American Cancer Society
American Heart Association
American Red Cross
Child \& Family Service
Domestic Violence Clearinghouse and Legal Hotline
Easter Seal Society of Hawaii
Epilepsy Foundation of Hawaii
Girl Scout Council of Hawaii
Helping Hands
HUGS
March of Dimes
Winners at Work

## OAHU

Aloha Medical Mission
Aloha United Way
Angel Network Charities
Boy Scouts of America - Aloha Council
Catholic Charities of Honolulu
Friends of the Children's Advocacy Center
Goodwill Industries of Honolulu
Hawaii Family Support Center

Hawaii Foodbank
Institute for Human Services
Kuakini Foundation
Waikiki Health Center

## MAUI

American Cancer Society
American Lung Association
The ARC of Maui
Big Brothers Big Sisters of Maui
Boy Scouts of America - Maui Council
Friends of the Children's Advocacy

## Center

Friends of the Maui Drug Court Hospice Maui
J. Walter Cameron Center Juvenile Diabetes Foundation Maui Community Food Bank
Maui County Nutrition Program
Maui County Office on Aging
Maui Farm
Maui Mobile Dental Clinic
Maui United Way
Maui Youth and Family Services
Mental Health Association
Molokai United Way

Helping Hands' Ready-To-Learn/\$10,000
School supplies for needy students

Angel Network Charities/\$1,00o
Transitional housing program support

Maui Community Food Bank/\$2,500
Food pantry operating support

The Maui Farm/\$5,000
Group foster care home for teens
Domestic Violence Clearinghouse/\$2,000
Teen dating abuse prevention

## KAUAI

American Lung Association
Aloha United Way of Kauai
Easter Seal Society of Hawaii
Friends of the Children's Advocacy
Center
Ho'ola Lahui Hawai'i
Kauai Veterans Memorial Hospital
Kauai Hospice
Wilcox Hospital Foundation
YWCA of Kauai
BIG ISLAND
Friends of the Children's Advocacy
Center of East Hawaii
Hawaii Island Food Bank
Hawaii Island United Way
Salvation Army - Hilo Temple Corps

## PACIFIC ISLANDS

American Cancer Society - Guam American Red Cross - Guam, Palau, Saipan/Northern Marianas
Boy Scouts of America - Guam
Gift of Life of Guam
Girl Scouts of America - Guam Guam Memorial Hospital Volunteers Rainbows For All Children - Guam The Sanctuary

## NORTHERN CALIFORNIA

American Heart Association -
East Bay
ARC San Francisco, The
Bay Area Lupus Foundation
Bay Area United Way
Big Brothers Big Sisters - East Bay
Birthright
Boy Scouts of America - San
Francisco
California Foundation for the
Retarded - Clausen House
California/Pacific Medical Center Foundation
Children's Hospital Oakland
Episcopal Community Services of San Francisco
Girl Scout Council of San Francisco Bay
Guide Dogs for the Blind
Laguna Honda Hospital Volunteers
Leukemia Society of America
Mount Sc. Joseph - St. Elizabeth
Salvation Army - Northern California
San Francisco Suicide Prevention
St. Anthony Foundation
CONTRA COSTA, CA
Battered Women's Alternative

PHOENIX, AZ
Valley of the Sun United Way

## PACIFIC NORTHWEST

Fred Hutchinson Cancer Research
Center (WA)

United Way of King County (WA)
United Way of the Columbia-
Willamette (OR)

## SOUTHERN CALIFORNIA

City of Hope
Los Angeles Mission
United Way of Greater Los Angeles

Bay Area Lupus Foundation/\$2,500 Information and referral program support

## Los Angeles Mission/\$1,000

Homeless shelter operations
Children's Hospital-Oakland/\$2,500
General operating funds


## STATEWIDE

Agricultural Leadership Foundation
Cayetano Foundation
Hawaii Association of Independent Schools
Hawaii Association for the Education of Young Children
Hugh O'Brien Youth Foundation
Public Schools of Hawaii Foundation

## OAHU

Chaminade University
Hanahauoli School
Hawaii Pacific University
Honolulu Waldorf School
Iolani School
Junior Achievement
La Pietra, Hawaii School for Girls
Le Jardin Academy
Makakilo School

McKinley High School Foundation
Punahou School
Sacred Hearts Academy
St. Andrew's Priory
St. Francis School
UH Foundation

- Business Night
- College of Business Administration
- College of Engineering
- John Bellinger Endowment
- Philosophers' Conference
- President's Club
- School of Ocean and Earth

Science and Technology
Variety School of Hawaii

## EDUCATION, Cont.

MAUI
Christ the King School DOE Maui District Technology Conference
Emmanuel Lutheran School
Haleakala Waldorf School
Hui Malama Learning Center
Iao Intermediate School
Junior Achievement
Kahului Elementary School
Keanae School
Kula Elementary School
Lihikai Elementary School
Makawao Elementary School
Maui District Science \& Engineering Fair
Maui Waena Intermediate School Na Leo Kako'o O Maui
Paia School
Pukalani Elementary School
Seabury Hall
St. Anthony Jr. Sr. High School
St. Joseph School
UH Foundation - Maui Community
College
Wailuku Elementary School

## KAUAI

Agricultural Leadership Foundation Kapaa High School
Kauai Children's Discovery Museum
Kauai District Science \& Engineering Fair
Kauai High and Intermediate School Kauai Independent Daycare Services Kauai Ready-To-Learn Program
Koloa Elementary School
UH Foundation - Kauai Community College
Waimea High School

## BIG ISLAND

Haili Christian School
Junior Achievement
UH Foundation - University of Hawaii, Hilo

## PACIFIC ISLANDS

Junior Achievement
Mindszenty High School - Palau
University Of Guam

Public Schools of Hawaii Foundation/\$5,000 Good Idea Grant program support

University of Hawaii Foundation/\$10,000 John Bellinger Endowment

Haleakala Waldorf School/\$̀,ooo
Annual fund drive support

Variety School of Hawaii/\$5,000
Playground improvement
Hui Malama Learning Center $/ \$ 2,500$ GED and pre-GED program expansion

Junior Achievement/\$8,500
Economics/business education program
Alameda County Library Foundation/ $\mathbf{\$ 2 , 5 0 0}$
To purchase books and periodicals

## NORTHERN CALIFORNIA

Alameda County Library Foundation
Charles Armstrong School
Exploratorium
Golden Gate University Law Library

Junior Achievement - Bay Area
Junior Center of Art and Science Mercy High School - San Francisco San Francisco Educational Services

CONTRA COSTA
Carquinez Middle School

## PACIFIC NORTHWEST

University of Washington


A $\$ 1,200$ grant to support
Makawao School's "Success For
All" reading program made
Principal Bruce Anderson just
as pleased as A\&B's Meredith
Ching, who received a student-
signed thank you card. In
1999 , more than $\$ 60,000$ was
donated to public schools on
Maui.

## COMMUNITY

## STATEWIDE

Government Efficiency Team
Hawaii Military Appreciation Week
Hawaii State Farm Fair
Hawaii Women's Legal Foundation
Neighborhood Justice Center
Pacific and Asian Affairs Council
Special Olympics Hawaii
State Volunteer Services
Visitor Aloha Society of Hawaii
OAHU
Boys and Girls Club of Honolulu CrimeStoppers Honolulu

Faith in Action for Community Equity
Filipino Community Center
Hans L'Orange Baseball Park Council
Hawaii 4-H
Hawaii Prayer Breakfast
Hawaiian Civic Club of Honolulu
Hawaiian Humane Society
Honolulu City Lights
Honolulu Habitat for Humanity
Japanese Women's Society of Honolulu Moiliili Community Center
Na Koa Football Club


Teen members of the Leeward YMCA bad the opportunity to participate in a Youth Legislature program, in part due to AEB's \$5,000 grant. Perhaps they'll be our community leaders this coming century.

## KAUAI

Adult Friends for Youth CrimeStoppers Kauai
East Kauai Lions Foundation Hawaii 4-H
Kauai County Farm Bureau Fair Kauai Humane Society
Koloa Plantation Days
Mothers Against Drunk Driving Pop Warner Little Scholars Special Olympics Hawaii

## BIG ISLAND

Eagles Athletic Association
PACIFIC ISLANDS
Special Olympics - Guam

## NORTHERN CALIFORNIA

Pacific Legal Foundation
California AIDS Ride 2
Community Legal Aid Center
Concord American Little League
Edgewood Children's Center
Glide Foundation
Guardsmen - San Francisco
Jubilee West, Inc.

Nihonmachi Legal Outreach
Raphael House
Saint Vincent's Day Home
Senior Gleaners
San Francisco Police Taraval Station
The Oakland Zoo
The San Francisco Zoological Society
Volunteer Legal Services Program
World Institute on Disability

CONTRA COSTA
Special Olympics Northern California

## PACIFIC NORTHWEST <br> Chief Seattle Club

Seattle Maritime Festival

## NATIONAL

Urban Land Foundation
National Legal Center for the Public Interest

California AIDS Ride $2 / \$ \mathbf{2 , 5 0 0}$ Assist various AIDS-related agencies

Haiku Community Association/\$̀,ooo Haiku Flower Fair fundraising event

Maui Aikido Ki Society/\$2,000
Rebuild dojo damaged by termites

Nihonmachi Legal Outreach/\$1,000
Legal assistance for Bay Area needy

Special Olympics Hawaii/\$4,500
Statewide summer games support

Paia Youth \& Culture Center/\$3,000 Kitchen equipment for snack bar program

## ENVIRONMENT

STATEWIDE
OAHU
MAUI
Hawaii Nature Center - Oahu
Hawaii Nature Center - Maui
The Nature Conservancy
Tree-Cycling Association/Nani O
Waianae

## MARITIME

## OAHU

Hawaii Maritime Center
U.S.S. Missouri

Memorial Association

## NORTHERN CALIFORNIA

American Maritime History Project
American Merchant Marine Veterans
Association for the Preservation of the Yacht Potomac
California Maritime Academy

Friends of Moss Landing Marine Labs
Marine Science Institute
National Maritime Museum
Association
Richmond Museum of History
San Francisco Sailing Whaleboat
Association
United Seamen's Service

## PACIFIC NORTHWEST

Odyssey, The Maritime Discovery
Center

SOUTHERN CALIFORNIA
Los Angeles Maritime Museum
Santa Barbara Maritime Museum

## NATIONAL

American Merchant Marine Library Association
U.S. Merchant Marine Academy Webb Institute

Earlier in the century, H.A. Baldwin bimself pledged support for what is now the bistoric Wailuku Hongwanji Mission. On the occasion of the Mission's 75 th anniversary, $A \in B$ granted $\$ 7,500$ to belp with renovation of the public meeting areas.


## CULTURE AND ARTS

STATEWIDE
Hawaii Alliance for Arts Education
Hawaii Public Radio
Hawaii State Historic Preservation Division
Hawaiian Historical Society
Historic Hawaii Foundation
Honolulu Theatre for Youth
Kamehameha Schools Song Contest

## OAHU

Bishop Museum
Diamond Head Theatre
Hawaii Opera Theatre
Hawaii Theatre Center
Honolulu Academy of Arts
King Kamehameha Celebration
Commission
Manoa Valley Theatre
Military Aviation Museum of the Pacific
Oahu Choral Society
Pacific Arts Foundation
The Contemporary Museum
The Honolulu Chorale
World Invitational Hula Festival

## MAUI

A\&B Sugar Museum
Hui Ai Pohaku
Maui Academy of Performing Arts
Maui Arts \& Cultural Center
Maui Historical Society
Maui Symphony Orchestra
Wailuku Hongwanji Mission

## KAUAI

Garden Island Arts Council
Kauai Historical Society
Waimea Theatre

BIG ISLAND
Hawaii Concert Society
Lyman House Memorial Museum

PACIFIC ISLANDS
KPRG FM - Guam Public Radio

NORTHERN CALIFORNIA
American Conservatory Theatre
Artship Foundation
Asian Art Museum
Filoli Center

Fine Arts Museum of San Francisco Friends of Banning Museum
KQED Public TV and Radio
Oakland Asian Cultural Center
Oakland Interfaith Gospel Choir
Oakland Museum of California
Foundation
Producers Associates
San Francisco Girls Chorus
San Francisco Opera Association
San Francisco Shakespeare Festival
San Francisco Symphony
Solano Community Symphony
The Festival Opera Association

## PACIFIC NORTHWEST

Corporate Council for the Arts Seattle

NATIONAL
Halau O ‘Aulani

## A\&B EMPLOYEES

The 2,033 employees of Alexander \& Baldwin and its subsidiaries play an important role in strengthening their communities. One way is through volunteer efforts; another is via personal donations. We are proud to recognize their generosity.

## United Way

During 1999, employees' personal donations to United Way in their communities totaled close to $\$ 160,000$. These funds are in addition to the Foundation's support, and provide for the needs of hundreds of health \& human service agencies in Hawaii, on the West Coast and in Arizona.

## Matching Gifts

Employees, retirees and directors can make personal gifts to trigger dollar-for-dollar matching gifts from the A\&B Foundation. In 1999, more than $\$ 77,700$ was initially donated by caring individuals to their favorite charities, with those dollars matched by the A\&B Foundation.

## Education

In 1999, $\$ 56,895$ was donated by alumni, parents and friends to 110 separate preschools, elementary and secondary schools, colleges and universities in Hawaii and on the Mainland. The geographic areas primarily benefiting were Oahu and Northern California. The largest category of beneficiaries was colleges and universities, which received $\$ 36,035$; gifts to secondary, elementary and preschools totaled $\$ 20,860$.

Culture/Arts
Devoted supporters made 138 gifts to 61 fortunate cultural/artistic organizations, and a total of $\$ 20,809$ was matched. Geographically, Oahu and Northern California top the list. Within this category, our donors' priorities (ranked by dollars) include libraries and museums; theatrical and dance groups; public radio and TV; symphonies and musical groups; and zoological and botanical organizations.

## Educational Recipients

## of matching gifts

University of Hawaii
Punahou School
Hanahauoli School
University of California, Berkeley
University of Pennsylvania
Claire Lilenthal Elementary School
'Ahahui Koa Anuenue
University of Chicago
University of San Francisco
Claremont McKenna College

## Culture G Arts Recipients of matching gifts

 Bishop MuseumFine Arts Museum of San Francisco
Hawaii Public Television San Francisco Ballet
Maui Arts \& Cultural Center KQED The Festival Opera
Hawaii Youth Symphony Association Delaware County Cultural Arts Center Asian Art Museum Foundation

## GENERAL GUIDELINES

The Alexander \& Baldwin Foundation supports qualified not-for-profit organizations which benefit communities where $\mathrm{A} \& \mathrm{~B}$ companies operate or where $\mathrm{A} \& \mathrm{~B}$ employees reside.

## ELIGIBILITY:

Organizations seeking support must have IRS Section 501(c)(3) tax-exempt status. The Foundation does not support individuals; scholarship programs; sporting events; travel expenses; secondary giving; political, religious, fraternal, veterans or labor organizations. The Foundation generally does not provide additional operating support to individual United Way agencies.

## TIMING:

For prompt consideration, materials must be received by the 15 th of the month prior. Meetings are held every other month (January, March, May, etc.).

The Foundation's Contributions Committees are geographically focused, and each considers requests from organizations located in its respective areas. For more detailed guidelines and to request information, see our website at alexanderbaldwin.com; write or call:

## Hawaii or Pacific area organizations: <br> Alexander \& Baldwin Foundation

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Fax: 808-525-6677

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Boy Scouts: Howard Daniel

Sugar museum: Gaylord Kubota YMCA: Annette Yamaguchi


Alexander \& Baldwin Foundation

## P.O. Box 3440

Honolulu HI 96801-3440
Design features in this publica-
tion are from the unique
Alexander \& Baldwin Building in Honolulu, completed near the start of the century, in 1929. The Building - a memorial to the
Company's founders - has been described as 'a study in diversity' with elements and ornamentation that are Chinese, Mediterranean, Italian Renaissance, Buddhist, Tibetan, Japanese and Hawaiian.

