



2007
Alexander & Baldwin Foundation Review of Giving

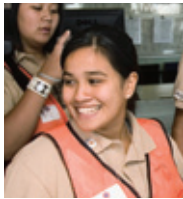
The Faces of



Change



Sparked by societal and cultural concerns and enabled by passionate and forward-thinking leaders, the A&B Foundation's grantees brought about life-changing experiences in 2007 that broke barriers to language, raised the bar on educational expectations, turned dreams to reality and forged paths to healthier environments and lifestyles.



Change

MESSAGE FROM THE CHAIRS

Aloha,

Change is never easy—but nothing worth fighting for ever has been. Each year, we are struck by the spirit, tenacity and goodwill of our grant recipients who work selflessly to make a difference. Some are individuals who stand out as heroes, going beyond action, dedication, and service to tip the scales of change. Others involve communities of people who galvanize their dreams and resources toward a common belief that lives truly can be changed—simply and in lasting ways.

In 2007, the Foundation's \$2.2 million in charitable support helped to bring education and literacy into the homes of those who need it most, to transform a community health facility into a comprehensive healthcare center, to redirect restless youth on a path to college, to enrich the lives of long-term care residents and to save rare, indigenous plants and animals in Kauai's spectacular Wainiha Valley.

The majority of the Foundation's giving—\$1.8 million—went to Hawaii charities that serve a broad range of community needs in Hawaii and the Pacific Islands, with an additional \$400,000 serving Mainland charities. In addition, the A&B

Matching Gifts Program motivated our employees and retirees to contribute to their favorite community charities; they gave generously out of their own pockets—a total of \$100,000, which triggered an equal amount from the Foundation.

We applaud the accomplishments of our grantees in the past year. Sparked by societal and cultural concerns and enabled by passionate and forward-thinking leaders, they responded by breaking barriers to language, raising the bar on educational expectations, turning dreams into reality, and forging paths to a healthier environment. Their efforts made the difference between a dying language or revitalized culture, unfulfilled potential or promising future, ecological decline or lasting protection against invasive species, and a medical clinic or healthy lifestyle center.

The pages that follow highlight the contributions of the A&B Foundation and its partners in the form of eight stories, each about life-changing experiences.

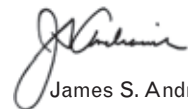
We needn't tell you more—their faces will tell the story.



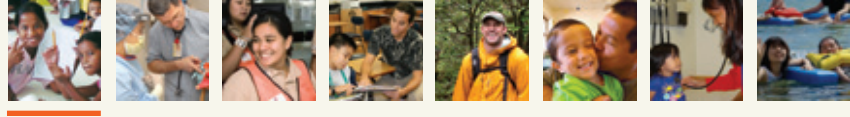
Meredith J. Ching
Chair, Hawaii Committee



Allen Doane
Hawaii Committee



James S. Andrasick
Chair, Mainland Committee



A Change of Readiness:

One fall day in 2006, two eleven year old girls were doing what most Marshallese children do: hanging out in the neighborhood. Invited to visit the Youth-to-Youth library, they soon turned enthusiastic over its new possibilities. Unfortunately, each lacked a library necessity: neither could read nor write.

What might have been a daunting experience became a test of character and, ultimately, a barrier-breaking achievement for Kiolani and Elfreeda.

They enrolled in the Youth SMART, a program funded in part by the A&B Foundation that teaches school-aged Marshallese children basic literacy and numeracy while building self-confidence and discipline. Under the guidance of their Peer Educator Trainers, the girls engaged in rigorous lessons in reading, writing, math, Marshallese culture and the English language.

“In addition to the fundamental academic subjects, Youth SMART incorporates into its curriculum character building and topics pertaining to spiritual and physical health,” said Julia Alfred, director of Youth-to-Youth-in Health, an organization that oversees Youth SMART. “Despite the many hardships that families of Youth SMART face, the children seldom miss a day of school and come to school bright-eyed, ready for another great day of learning.”

Out of the 54 children registered in 2007, twenty one of these youngsters, ages 5-16 years old, had never been to school, Alfred says.

Since starting Youth SMART, Kiolani and Elfreeda’s academic accomplishments have skyrocketed. Within six months, they started tutoring younger students in reading, writing and basic arithmetic. In August 2007, they passed the entrance test to Delap Public Elementary School and were placed in the 4th grade. Youth SMART paid for their registration fees and purchased uniforms and school supplies.

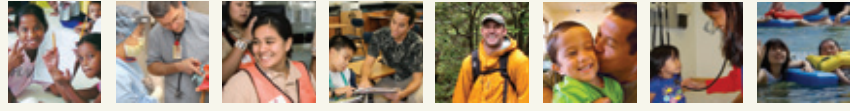
Today, attending school for five- to six-hours a day is legitimate proof of Kiolani and Elfreeda’s commitment to education and love of learning.

“It is truly rewarding to see how Youth SMART has changed their lives,” added Alfred. “We hope they continue their schooling and be the best they can be in whatever they choose to do.”

Youth SMART PROGRAM



Marshallese children proudly display their worksheets showing basic literacy and numeric skills learned in the Youth SMART program, funded in part by the A&B Foundation.



A Keiki's Dream:



Kaiser Permanente cardiologist Dr. Dennis Rowe uses a model to explain a heart procedure to Moana. Matt Thayer photo. Courtesy of The Maui News.

Changing

Dreams into Reality

On a typical day, 16-year-old Matamoana “Moana” Kaauwai spends her day being homeschooled so that she can care for her mother who is battling breast cancer as she recovers from open heart surgery. Besides studying, Moana does the laundry, cooks the family meals and cares for her seven-year-old sister. She also dreams of someday becoming a doctor.

With the help of A Keiki’s Dream, Moana got a first glimpse of what her dream may look like. In December, she spent a day at Maui Memorial Hospital shadowing two doctors as they visited patients during hospital rounds and performed surgical procedures.

“I want to help people, and am even more inspired to follow my dream after my wonderful experience at the hospital,” said Moana. “They do a good job here, and the people are very dedicated to what they do.”

Moana’s wish was unique, said Darby Gill, founder of A Keiki’s Dream a program of the Fun Day Foundation, whose mission is to help children facing crises. With the help of donations and assistance from businesses like A&B, individuals and other non-profit agencies, they do just that.

“Most 16-year-old girls wish for shopping sprees at the mall, or a day at a spa or the beach, added Gill. “Moana’s wish was more career-oriented.”

The Maui teen’s day with the physicians was made possible by Dr. Dennis Rowe. He believes that Moana will indeed someday realize her dream. “She’s obviously bright and asked all the right questions,” he recalled, adding that she “clearly has a connection with the people.”

After earning her general educational diploma last May, Moana now attends Maui Community College and hopes to transfer to an Adventist College in Virginia, then go on to medical school.

Although she faces financial burdens, Moana has faith that she will become a doctor. “If it’s meant to be, God will provide a way to make it happen,” she said.



International Trade Education Programs:

Changing Futures

Jose Bonilla stood on the ten-story high bridge of the enormous Matson ship, braced his hands on the safety rails and followed the giant crane carrying a 50,000-pound container swooping at eye level before him.

As students of the Maritime, Agriculture, Tourism, Cuisine and Hospitality (MATCH) program at Banning High School, Jose and his eleventh grade classmates had studied the movement of refrigerated food products and the many associated jobs. But he was surprised to discover that these jobs exist in the Long Beach Harbor, within a few miles of his home. “What does it take to be hired as a cargo handler?” Jose asked after the tour. It was just the kind of question that Carol Rowen, CEO of International Trade Education Programs (ITEP), wants to hear.

“ITEP’s four specialized academies, one of which is MATCH, serve as educational bridges connecting students to the wide world of global trade and the many exciting careers they will find there,” explains Rowan. “These career academies help meet the needs of an expanding business sector while providing exceptional opportunity for economically underserved students.”

The half-day Matson vessel tour—a highlight of the MATCH Academy training—includes a visit to the engine room, the heart of the ship, where students observe how generators provide energy to drive the ship. A walk into a heavily insulated reefer, shuttered with bright metal, shows students how Matson ensures the freshness of perishables as it meets required delivery times.

“We teach them about Matson’s part in the supply chain and how we fit into the school’s ‘Field to Table’ studies,” said Tom Good, director of sales and marketing for Matson Navigation Company’s Southwest region. “We teach the value of education and how the jobs—from sales and operations



During a special Matson vessel tour aimed at introducing young people to careers in international trade, Banning High School students gather in the bridge, the captain’s primary work area, to learn how the ship is operated.

to information technology and delivery—require, at a minimum, a high school diploma. In many cases, these kids have no adult role models or examples to expose them to the various opportunities that are virtually in their backyard.”

Students from ITEP’s four academies make up 50 percent of Banning’s graduates, says Rowan, who adds that the performance of the MATCH Academy students could increase the number of graduates in coming years.

Jose hadn’t considered education beyond Banning High School, but after his visit to the harbor, that’s all changed now.

“While on the Matson tour, I remember listening to what a man said about all of the things that can go wrong when people work at the harbor,” he recalled. “He said that you need an education to be a good supervisor. That got me thinking about the importance of continuing my education, so that I can help other people. I know now that I want to go to college, for sure.”

Middle school student Joshua M. works with his science teacher John Chock, an employee of Teach for America, the national service corps of promising future leaders who commit two years to teach in the highest-need urban and rural schools. The A&B Foundation is a major supporter of its Hawaii programs.



Teach for America: **Changing** Expectations

The power of high expectations is never more apparent than when expectations are, at first, very low.

Maka was the smallest boy in the seventh grade, with cowlick hair and bright eyes. His feet couldn't reach the ground when he sat at his desk. His glasses slipped down his nose when he read. His voice barely reached his buttoned collar.

"If you sat down to speak with him, you'd know he was a really intelligent kid," says his science teacher, John Chock, an employee of Teach for America, the national service corps of outstanding recent college graduates who commit two years to teach in the highest-need public schools. "But he was one of our lowest-performing students. He would turn tests in with one or two scribbles and a chicken scratch answer or two. In spite of his intelligence, he was failing school. In every subject."

Chock read a file sent up by the elementary school on Maka, then sat down with Maka's mother.

"At first I didn't believe that I was the first teacher to think him brilliant until she described all the discouraging things that had happened to Maka in school. I realized he was just

an extremely misunderstood student, and teachers had lowered their expectations of him. It became my personal mission to raise the bar for him again."

That mission took the form of lunchtime conversations, after-school tutoring and special projects on Saturdays. When it came time for the school's science fair, Chock wanted to see if Maka finally believed in himself enough to follow through on a project independently.

"When he submitted his proposal, I almost wanted to talk him out of his project, it was such an elaborate experiment. But he insisted on carrying on with it, and when he brought that cardboard display to school, I couldn't believe my eyes."

The scribbler had become a school finalist, one of nine students selected from hundreds of middle school students.

Chock is diplomatic when he says it, but his message is unvarnished: "True success in the classroom comes when students raise their own expectations of themselves. The way to reach that success is to convince every student, one at a time, that his work is too important not to be perfect, and his dreams are too big not to chase."



Changing



The key to 'Aha Punana Leo's success is parental involvement.

'Aha Pūnana Leo: Barriers to Language

“E hīmeni pū kākou”—let’s sing together,” Kauikeolani Naniole says lovingly to her preschoolers.

Within seconds, a group of vibrant youngsters scurry to form a circle around her. There’s no need to translate at Pūnana Leo, a family-based Hawaiian “language nest” immersion school system that serves 200 three- and four-year-olds on the islands of Hawai‘i, Maui, Moloka‘i, O‘ahu and Kaua‘i.

Twenty-five years ago, the community of fluent speakers of Hawaiian had dwindled to a scattering of elders and the population of the tiny isolated island of Ni‘ihau. Children under the age of 18 who spoke Hawaiian numbered less than fifty.

That’s when a small group of language teachers and families, who wanted their children to be educated in the Hawaiian language, stepped in. After visiting the most progressive preschool programs to learn the secrets of their success, ‘Aha Pūnana Leo made two decisions in their effort to revitalize the use of Hawaiian language: to use only Hawaiian in their homes as best possible, and to develop a new program, modeled after that of the Maoris of New Zealand, that educates children exclusively in Hawaiian.

The ‘Aha Pūnana Leo celebrates its 25th anniversary this year, having opened the doors to its first preschool in 1983 in Hilo and O‘ahu. Today, 11 Pūnana Leo family-based “language nests”, a follow-up K-12 immersion program in the state DOE, and additional non-classroom programs in Hawaiian operate

statewide. The ‘Aha Pūnana Leo works collaboratively with the state DOE and the Hawaiian Language College at U.H. Hilo to administer three schools as model sites for a re-established Hawaiian immersion system: Ke Kula ‘o Nāwahiokalani‘ōpu‘u in Kea‘au, Ke Kula ‘o Samuel M. Kamakau in Kāne‘ohe, and Ke Kula Ni‘ihau ‘o Kekaha on Kaua‘i.

“Over the past 25 years, the number of Hawaiian-speaking children has increased from less than 50 to over several thousand,” says ‘Aha Pūnana Leo President Kauanoē Kamanā. “Although there is no ethnicity requirement, most of the students are Hawaiian and the majority come from homes in which Hawaiian is spoken as much as possible.”

At Pūnana Leo, language and learning come alive through storytelling, singing, games, art, music and routine preschool activities. Key to the program’s success is parental involvement; many parents have chosen to obtain college degrees and now work in the ‘Aha Pūnana Leo system.

“The success of Pūnana Leo is built on the trust and commitment of our families,” adds Amy Kalili, ‘Aha Pūnana Leo’s interim executive director. “To see children and families succeeding in many areas, including academics—from a solid cultural foundation—is remarkable and inspiring.”



Waianae Coast Comprehensive Health Center:

Changing to Healthier Lifestyles

The unassuming cluster of buildings atop the dry, craggy Waianae coastline doesn't suggest the essential role that this facility plays in one of Hawaii's more disadvantaged communities. But watch what happens inside Waianae Coast Comprehensive Health Center's walls, and you'll see an example of community action at its finest.

Richard Bettini, the center's chief executive, catches these glimpses whenever he can. It's a mixed crowd today: expectant mothers receiving prenatal care; children getting immunized; members of all ages working out in the gym; and seniors receiving "lomi lomi", a traditional Hawaiian massage. Bettini, a 28-year veteran of the center, likes what he sees. What lies beyond is not typically institutional, but integrative and invigorating.

"All this relates to healing," said Bettini. "Our community deserves a comprehensive health center integrated with Western medicine and traditional Hawaiian healing practices, and innovative, state-of-the art approaches to health and wellness."

Of the 27,000 residents served last year — many among the poorest members of our society — about 51 percent of the center's patients are native Hawaiian with the highest rates of diabetes, heart disease, and hypertension in the state. Since the center opened 35 years ago, its patient load has increased tenfold.

The center already has received international recognition for its success with integrated care, but it's not stopping there.

This summer, the new three-story Harry & Jeanette Weinberg Family Medical Building, made possible in part by a \$100,000 grant from the A&B Foundation, will improve the way the



Dr. Melinda Santhany visits with a young Waianae resident.

center provides health services. Psychologists, dietitians, primary care physicians and other healthcare service providers will go to the patients' rooms instead of patients going from one department or exam room to another.

"This integrative approach, which focuses on prevention and early intervention, is patient-centered rather than organization-centered," said Bettini, adding that the new facility will include training rooms on the first floor for a physician training program starting this summer; a pediatric clinic, including pediatric dental services, on the second floor; and women's health services on the third floor.

Maintaining the highest level of medical quality is far from easy, but Bettini remains optimistic about the future.

"There's much work ahead. Our goal is to make the health and wellness changes in the community today that will translate into a healthier generation tomorrow."

Samuel Mahelona Memorial Center: A Change of Scenery

When Shirley Rawlins first joined the flotilla of her fellow long-term care patients from the Samuel Mahelona Memorial Hospital in the cool, turquoise waters of Lydgate Beach, she began to cry.

Having grown up next to the ocean, the Molokai native thought she'd never see a beach again after a stroke left her unable to walk. But a transfer to Samuel Mahelona Memorial Hospital on Kauai in 2003 changed that. Now Rawlins, age 70, can look forward to reliving her childhood memories through the beach outings, one of the hospital's most popular resident activities.

The cooperative efforts of many hands and community agencies—and the support of donors such as the A&B Foundation—make these sunny excursions possible.

“The Kaua'i Bus helps us move the patients from the hospital and to the beach and back,” said Josie Pablo, Mahelona's recreational activities director. “And our staff from the hospital's many branches – dietary, nursing, and physical, recreational and occupational therapy—all get involved, from preparing picnic lunches to escorting the residents.”

Once at the beach, a mechanical lift provided by the A&B Foundation transfers residents from their wheelchairs to a specialized beach wheelchair with large “balloon” tires that roll on the sand and into the water. The elderly beachgoers then are manually lifted into pool floats and escorted in the water by staff and volunteers.



Okinawa Prefectural College of Nursing students escort a long-term care resident from Samuel Mahelona Memorial Hospital during a beach outing at Lydgate Park on Kauai. Dennis Fujimoto photo. Courtesy of The Garden Island.

Like Rawlins, many come to Mahelona's long-term care facility because they no longer can live on their own. They discover joy, hope and friendships here, as Mahelona's “philosophy is to provide the care and opportunities for independence and enjoyment that we would give to our own parents and grandparents,” says Director of Occupational Therapy Sharla Hasegawa. “We find out what kinds of activities bring quality of life to our patients, and provide them. That's the hallmark of quality care.”

Aside from fun-in-the-sun excursions, residents keep their minds and bodies active through daily exercise, music, and art classes. Some garden. Still others sit back and enjoy visits from family members, youngsters from Kapaa Elementary School, or even furry friends from the Kauai Humane Society.

“There's a lot of life here; it doesn't stop because the residents are not as mobile and active as they once were,” Hasegawa said. “We enjoy each day and make the most of it.”



Changi

the Course of Invasion

Trae Menard talks conservation the way most guys talk sports or cars. The man who directs The Nature Conservancy's Kaua'i program is all revved up since the Conservancy in April signed a 10-year management agreement with Kaua'i landowner Alexander & Baldwin to protect a 7,050-acre forest parcel that Menard calls a "gem of Hawaiian biodiversity."

The parcel includes spectacular Wainiha Valley on the island's remote windward coast, and portions of the famed Alaka'i wilderness and Mt. Wai'ale'ale summit, arguably the wettest spot on Earth. "We're talking about the heart of the Kaua'i watershed," Menard says. "For the Conservancy to be able to manage this area is just incredible. We can't thank A&B enough." Part of Trae's enthusiasm is for the generous \$100,000 multi-year grant to the Conservancy to support its statewide conservation programs.

A combination of age, isolation, and topography has made Kaua'i the most biologically diverse of the main Hawaiian Islands – home to more than 400 endemic species of flowering plants and animals, or species found only in Hawai'i. The Garden Isle has almost half of Hawaii's endemic flowering plants and natural communities, and more than half of its native bird species.

"And because it's the oldest and most isolated of the main islands, many of those species are found only on Kaua'i – what we call 'single-island endemics,'" Menard adds. "When you talk about sites of global biological importance,

you include places that have high species diversity and high endemism. And Kaua'i has both."

Remarkable examples of native lowland forest, rarely found elsewhere in the islands, can still be found in Wainiha Valley, along with 127 endemic plant species, 50 of which are found only on Kaua'i. The valley also contains numerous species of native forest birds, while a wet cliff ecosystem that separates the valley from the Alaka'i Plateau provides valuable nesting sites for the 'ua'u, or Hawaiian petrel, an endangered Hawaiian seabird.

The Wainiha parcel is so remote it can only be accessed by helicopter. It will be managed as a Nature Conservancy Preserve and will be the third largest private preserve in the state, and the only one on Kauai.

According to Menard, Wainiha's native ecosystems are in good to very good condition, but are not without imminent threats. "Invasive weeds such as Australian tree fern and clidemia are already moving up the valley, as are wild pigs," he says.

ng A&B/The Nature Conservancy



From left: Trae Menard in Wainiha Valley; Wainiha Preserve, Kauai; Endemic plant species, Lobelia villosa.

“We have a narrow window of opportunity to get in there and control the Australian tree fern, biggest threat. Clidemia is the other big weed problem. But if we’re able to build a fence to keep the pigs from moving up the valley, and reduce disturbance to the forest, we can slow the advance of the clidemia down to a manageable level.”

The Wainiha Parcel lies at the core of the 157,000-acre Kaua’i Watershed Alliance (KWA) management area. Management actions aimed at controlling weeds and feral pigs and goats in the parcel are an integral part of a larger KWA effort to protect the island’s priority watershed forest. With the

10-year agreement in place, The Nature Conservancy can now integrate the management actions in the Wainiha Parcel with the KWA’s watershed management program and protect the heart of Kauai’s primary source of water.

“Without the partnership between A&B and TNC, this area would be overrun by weeds and degraded by feral pigs and goat,” said Menard. “Within a decade or so, the native forest, and all the unique species of plants and birds would be lost. It’s a really special place and with A&B’s help, we want to keep it special.”

The Faces of One Foundation

In 2007, 312 organizations in Hawaii and the Pacific, and 109 organizations in the U.S. Mainland received \$2.2 million in total from the Alexander & Baldwin Foundation. This figure includes more than \$100,000 in matching gifts donations to schools and charities, triggered by individual donors' personal gifts of cash and volunteer time.

A&B's support continues to be broad-based, reflecting our desire to address a spectrum of community needs in each of our key communities in 2007. Health and human services agencies benefited from more than \$884,000; educational causes received roughly \$320,000; culture and arts organizations gained more than \$318,000; community causes were awarded roughly \$410,000;

and environmental and maritime organizations were granted more than \$200,000.

A&B Foundation awards ranged from start-up funding to major capital support, in grants sized from \$100 to \$100,000. The majority of the Foundation's awards were below \$5,000 in keeping with its preference to support a wide range of community organizations and to encourage broad based support from the community and businesses.

In addition to monetary support from the A&B Foundation, A&B employees increased the impact of company involvement by volunteering for several Foundation-sponsored community service projects.

A&B FOUNDATION LEADERSHIP

Employees from A&B and its major subsidiaries devote considerable time to the leadership of the Foundation's two geographically oriented grant-making committees, in addition to the ongoing company responsibilities.

HAWAII / PACIFIC COMMITTEE



— Left to right:

Steve Holaday, *President, Agribusiness, Alexander & Baldwin, Inc.*

Meredith J. Ching, *Senior Vice President, Government and Community Relations, Alexander & Baldwin, Inc.*

Allen Doane, *Chairman & Chief Executive Officer, Alexander & Baldwin, Inc.*

Christopher J. Benjamin, *Senior Vice President & Chief Financial Officer, Alexander & Baldwin, Inc.*

Robert K. Sasaki, *President, A&B Properties, Inc.*

*Enriqueta Tanaka, *Manager, Industrial Engineering, Matson Navigation Company*

Gary North, *Senior Vice President-Pacific, Matson Navigation Company*

*Clyde Murashige, *Vice President, A&B Wailea LLC*

MAINLAND / NATIONAL COMMITTEE



— Left to right:

Tom Good, *Director of Sales & Marketing, Southwest Region Matson Navigation Company, Inc.*

Paula Strano, *Director of Systems Development, IT Services, Matson Navigation Company, Inc.*

Matt Cox, *Executive Vice President, and COO, Matson Navigation Company, Inc.*

Jim Andrasick, *President and CEO, Matson Navigation Company, Inc.*

Yolanda Gonzalez, *Vice President, Human Resources, Matson Navigation Company, Inc.*

Lynne Murrell, *Director of Human Resources, Matson Integrated Logistics*

Jeff Yasuda, *Director of Information Technology, Matson Integrated Logistics*

Staff: Linda M. Howe, Laurie J. Chang

*Rotating Members:

Enriqueta Tanaka and Clyde Murashige

** Completed Service in 2006:

Michele S. Loudermilk, *Alexander & Baldwin, Inc., Associate General Counsel*

Frank E. Kiger, *General Manager, HC&S.*

Staff: Paul L. Merwin

MULTI-YEAR PLEDGES

During 2007, the A&B Foundation made payments on the following multi-year pledges:

\$100,000

- » Arizona Memorial Museum Association – Pearl Harbor Memorial Fund
- » The Nature Conservancy – conservation management programs on Kauai
- » UH Foundation – College of Arts & Sciences – Daniel K. Inouye Distinguished Chair endowment fund
- » Waianae Coast Comprehensive Center – capital support for family medical building

\$75,000

- » Kawaiahao Church – facility improvement for church and school
- » Pacific Aviation Museum – new military aviation museum, Ford Island

\$62,500

- » Hawaii Building Industry Foundation – construction industry training center

\$50,000

- » Bishop Museum – Hawaiian Hall complex restoration
- » Maui Community Foodbank – new headquarters/ warehouse
- » Maui Family YMCA – facility renovation and expansion

\$30,000

- » Catholic Charities of Honolulu – new administrative offices
- » UH Foundation – Maui Community College – A&B Small Business Development Training Series
- » Waianae Maritime Academy – general operating support

\$25,000

- » Hale Kipa – new campus in Ewa

TOP 12 GRANT AMOUNTS

In addition to multi-year grant pledges made, the following are the top 12 largest grants of 2007.

\$275,000

- » Total for United Way in Hawaii – Aloha United Way, Maui United Way, Kauai United Way, Hawaii Island United Way, Molokai Community Chest

\$70,000

- » Total for United Ways on U.S. mainland – United Way of the Bay Area, Valley of the Sun (Arizona), United Way of the Greater Los Angeles, United Way of King County (Washington), United Way of Suburban Chicago, United Way of the Columbia-Willamette

\$50,000

- » Salvation Army (Hawaiian & Pacific Islands Division) – capital support for Kroc Center in Leeward Oahu

\$25,000

- » Maui Community Work Day –
- » Maui County Nutrition Program – senior nutrition program Kanaha Beach Park pavilion restoration
- » Maui Economic Development Board – Silver Anniversary Fund
- » National Tropical Botanical Garden – capital support for botanical research center

\$20,000

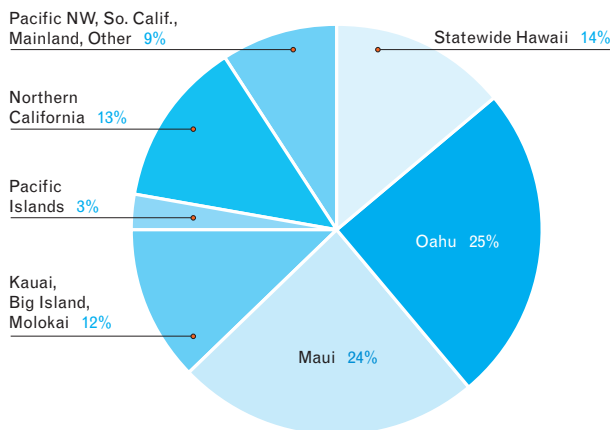
- » A&B Sugar Museum – general operating support
- » Hale Opio Kauai – administration building restoration
- » Helping Hands Hawaii – Ready to Learn Program, Maui

\$15,000

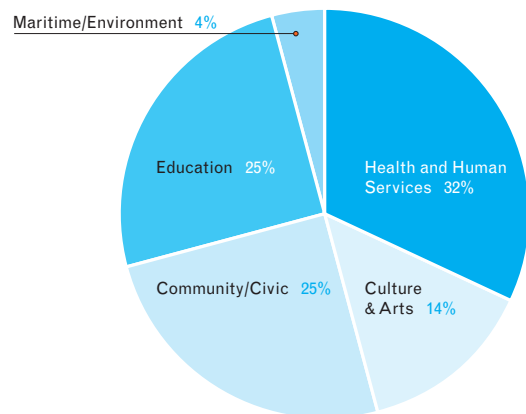
- » Hawaii Children's Discovery Center – capital improvement campaign
- » Youth-to-Youth in Health – Youth SMART program, Marshall Islands
- » YWCA – Oahu – renovation of Laniakea

GIVING BY LOCATION AND PROGRAM AREA

GIVING BY LOCATION*



GIVING BY PROGRAM AREA*



* Numbers rounded for simplicity

HAWAII ONLY GRANTS

STATEWIDE HAWAII

STATEWIDE HAWAII

Agricultural Leadership Foundation of Hawaii
A'ha Punana Leo
Aloha United Way
ALU LIKE
American Cancer Society
American Diabetes Association
American Heart Association
American Red Cross
Boy Scouts of America – Aloha Council
C.R. Kendall Scholarship Fund – HGEA
Catholic Charities of Honolulu
Coast Guard Foundation – 14th District
East – West Center Foundation
Easter Seals Hawaii
Girl Scouts Council of Hawaii
Gregory House Programs
Hale Kipa
Hawaii Architectural Foundation
Hawaii Capital Cultural District
Hawaii Children's Cancer Foundation
Hawaii Family Support Institute – Healthy Start

Hawaii First Lego League
Hawaii Foster Parent Association
Hawaii Heritage Center
Hawaii High School Athletic Association Foundation
Hawaii Institute for Public Affairs
Hawaii Lupus Foundation
Hawaii Pacific University
Hawaii Primary Care Association
Hawaii Science Teachers Association
Hawaii State Junior Golf Association
Historic Hawaii Foundation
HUGS – Help, Understanding & Group Support
Institute for Social Justice – ACORN
International Dyslexia Association
Juvenile Diabetes Research Foundation
Kamehameha Schools
Kauai Island Ministries
March of Dimes
Mental Health America of Hawaii
Moanalua Gardens Foundation

Multiple Sclerosis Society
Na Loio Immigrant Rights & Public Interest Legal Center
National Plant Board
Oahu Veterans Council
Organ Donor Center of Hawaii
Pacific Forum
Public Schools of Hawaii Foundation
Sex Abuse Treatment Center
Spark M. Matsunaga Charitable Foundation
Special Olympics Hawaii
Teach for America – Hawaii
The Baby Hui
The Nature Conservancy (Hawaii)
UH Foundation
UH Foundation – Colleges of Arts & Sciences
University of Hawaii Alumni Association
Volunteer Legal Services Hawaii

PACIFIC ISLANDS

PACIFIC ISLANDS

Aloha Computers for Education in Samoa
American Red Cross – Guam
American Red Cross – Northern Mariana
American Red Cross – Palau
Boy Scouts of America – Guam
Edward M. Calvo Cancer Foundation

Guam Council on the Arts and Humanities Agency
Guam Department of Public Health & Social Services
Guam Little League Baseball
Guam Museum Foundation
Guam Southern Youth Basketball Association

Learn to Read by Reading Out Loud
Majuro Co-operative School
Micronesia Red Cross Society – Chuuk
Micronesia Red Cross Society – Pohnpei
Pohnpei Basketball Association
University of Guam Endowment Foundation
Youth to Youth in Health

OAHU

OAHU

'Aina Haina Elementary School
Aloha Boat Days Committee
Aloha Medical Mission
Aloha United Way (A&B)
American Heart Association
American Liver Foundation – Hawaii Chapter
Angels at Play Preschool & Kindergarten
Arizona Memorial Museum Association
ASSETS School
Ballet Hawaii
Bishop Museum
Boys & Girls Club of Hawaii
BYU Management Society
Camp Mokuleia
Carole Kai Charities/Great Aloha Run
Central Union Church Preschool and Kindergarten
Chaminade University
Child & Family Service
Children's Alliance of Hawaii
Coalition for a Drug-Free Hawaii
Community Links Hawaii
Diamond Head Theatre
Domestic Violence Action Center
Farrington Alumni & Community Foundation
Filipino Chamber of Commerce of Hawaii Foundation
Friends of Honolulu City Lights
Friends of Waikiki Aquarium
Goodwill Industries of Hawaii
Hahaione Elementary School

Hawaii 4-H – Oahu
Hawaii Building Industry Foundation
Hawaii Chamber of Commerce Foundation
Hawaii Children's Discovery Center
Hawaii Chinese History Center
Hawaii Foodbank
Hawaii Foundation for Chinese Culture & Arts
Hawaii HomeOwnership Center
Hawaii Marketing Alliance
Hawaii Meals on Wheels
Hawaii Nature Center – Oahu
Hawaii Opera Theatre
Hawaii Police Athletic Federation
Hawaii Prayer Breakfast
Hawaii Theatre Center
Hawaii Women's Legal Foundation
Hawaii Youth Opera Chorus
Hawaii Youth Services Network
Hawaiian Civic Club of Honolulu
Hawaiian Historical Society
Hawaiian Humane Society
Hawaii's Plantation Village
Helping Hands Hawaii
Honolulu Academy of Arts
Honolulu Police Community Foundation
Honolulu Symphony Society
Independent Living Waipahu
Institute for Human Services
Iolani School
June Jones Foundation
Junior Achievement of Hawaii – Oahu

Junior League of Honolulu
Juvenile Diabetes Research Foundation
Ka Hale Ho'ala Hou No Na Wahine
Kai Makana
Kaimuki High School
Kamehameha Schools Association of Teachers and Parents
KAMP Hawaii
Kapi'olani Health Foundation
Kawaiaha'o Church
Le Jardin Academy
Leeward Cobras Wrestling Club
Manoa Valley Theatre
McKinley High School Foundation
Mediation Center of the Pacific, Inc.
Navy League of the U.S. – Honolulu Council
Ohana Komputer
OIA Athletic Foundation
Pacific Aviation Museum
Pacific Buddhist Academy
Pacific Forum
Pacific Justice and Reconciliation Center
Pacific Region Baseball
PATCH – People Attentive to Children
Queen's Medical Center
Rehabilitation Hospital of the Pacific Foundation
Ronald McDonald House Charities of Hawaii
Sacred Hearts Academy
Salvation Army
St. Andrew's Priory

St. John Vianney School
The Contemporary Museum
The Early School
The Gift Foundation of Hawaii
UABC/Khemaras Center
UH Foundation – College of Tropical
Agriculture & Human Resources

UH Foundation – Office of
Intercollegiate Athletics
UH Foundation – School of Travel
Industry Management
UH Foundation – Shidler College of Business
University of Hawaii – Kapi'olani
Community College

Waialua High and
Intermediate School Foundation
Waianae Coast Comprehensive Health Center
Waianae Maritime Academy
Waipahu United Church of Christ
YMCA – Honolulu
YWCA – Oahu

OAHU

MOLOKAI

Friendly Isle United Fund/Molokai Community Service Council

MOLOKAI

MAUI

9th Life Hawaii
A&B Sugar Museum
Aloha Shriners, Maui Shrine Club
American Lung Association of Hawaii
Baldwin High School
Binhi at Ani – United Filipino Community Council
Boy Scouts of America – Maui County Council
Chamber Music Hawaii
Christ the King School
Close Up Foundation
Department of Education – Maui Complex
– Science & Engineering Fair
Door of Faith
Emmanuel Lutheran School
Friends of Children's Justice Center of Maui
Fun Day Foundation
Haiku School PTA
Hale Makua Foundation
Haleakala Waldorf School
Hana High School
Hawaii 4-H – Maui
Hawaii Canines for Independence
Hawaii Hotel Industry Foundation
Hawaii Nature Center – Maui
Helping Hands Hawaii
Hui Ai Pohaku
Hui No'eau
Imua Family Services/Imua Rehab

Isle of Maui Pipe Band
J. Walter Cameron Center
Japanese Cultural Center of Hawaii
Ka Lima O Maui
Kaahumanu Hou Christian School
Kalama Intermediate School
Kamehameha Schools – Maui Campus
Kaulanapueo Church
Keanae Congregational Church
Kiffmann Taekwondo
Kihei Charter High School
King Kekaulike High School
King Kekaulike High School PTSA
Lahainaluna High School
Lanai High & Elementary School
Makawao Hongwanji Mission
Mana'o Radio
Maui Adult Day Care Centers
Maui AJA Veterans
Maui Arts & Cultural Center
Maui Chamber of Commerce Foundation
Maui Coastal Land Trust
Maui Community Food Bank
Maui Community Work Day
Maui County Department of Fire and Public Safety
Maui County Fair Association
Maui County Nutrition Program
Maui District Educators for Technology

Maui Economic Development Board
Maui Economic Opportunity
Maui High School
Maui Historical Society
Maui Horse Owner's Association
Maui Memorial Medical Center Foundation
Maui Okinawa Kenjin Kai
Maui United Hurricanes Soccer Team
Maui United Way
Mental Health Kokua
Molokai High & Intermediate School
Nisei Veterans Memorial Center
Pacific Cancer Foundation
Pacific Pride Organization
Paia Youth & Culture Center
Planned Parenthood of Hawaii
POSH Grad Nights
Rotary District 5000 Foundation
Seabury Hall
St. Anthony Jr. Sr. High School
St. Gabriel Church
St. Mary's Church
St. Rita Catholic Church
Tri – Isle RC&D
UH Foundation – Maui Community College
Women Helping Women
YMCA – Maui Family

MAUI

KAUAI

Adult Friends for Youth
Alzheimer's Association – Aloha Chapter
American Cancer Society
ARC of Kauai
Department of Education – Kauai Complex
– Science & Engineering Fair
Garden Island RC&D
Hale Opio Kauai
Hawaii 4-H – Kauai
Ho'ola Lahui Hawai'i
Kauai Children's Discovery Museum
Kauai Chinese Heritage Society
Kauai County Farm Bureau Fair

Kauai Economic Development Board
Kauai High & Intermediate School
Kauai High School – PAIRS/
Project Graduation
Kauai Historical Society
Kauai Humane Society
Kauai Island Ministries
Kauai Keiki & High School Rodeo Association
Kauai PONY Baseball –
Kauai United Way
Lihue Bronco Baseball
Malie Foundation
National Tropical Botanical Garden

Samuel Mahelona Memorial
Hospital Auxiliary
Sons of Hawaii Motorcycle Club –
Kauai Chapter
St. Theresa's School – Kauai
Swim Kauai Aquatics
The Friendship Club
The Nature Conservancy
UH Foundation – Kauai Community College
Waimea High School
Wilcox Health Foundation
YWCA – Kauai

KAUAI

HAWAII ISLAND

E'Makaala School
Hawaii 4-H – Hawaii County
Hawaii Concert Society
Hawaii Island United Way

Hawaii Preparatory Academy
Kiholo Loko I'a
Muscular Dystrophy Association–Hawaii
North Hawaii Community Hospital

Parker School
St. Joseph School
YMCA – Island of Hawaii

HAWAII ISLAND

MAINLAND ONLY GRANTS

SO CALIFORNIA

SOUTHERN CALIFORNIA

International Trade Education Programs
Long Beach Education Foundation
Los Angeles Maritime Institute

Los Angeles Mission
Ronald McDonald House – Los Angeles
The Foodbank of Southern California

Toberman Settlement House
UC Regents – UCSB
United Way of Greater Los Angeles

PACIFIC NW

PACIFIC NORTHWEST

ArtsFund
Low Income Housing Institute (Seattle)
Odyssey Maritime Discovery Center

St. Andrew's Housing Group
Sunshine Physically Challenged Foundation

United Way of King County (Seattle)
United Way of the Columbia – Willamette

NORTHERN CALIFORNIA

NORTHERN CALIFORNIA

Alameda County Community Food Bank
Alameda County Library Foundation
American Cancer Society – Oakland
American Diabetes Association
Asian Art Museum Foundation
Association for the Preservation of the
Presidential Yacht Potomac
Avon Breast Cancer Awareness Program
Big Brothers Big Sisters of the East Bay
Boys & Girls Clubs of Oakland
California Maritime Academy Foundation
California Pacific Medical Center Foundation
Carondelet High School
Children's Fairyland
Clausen House
East Bay Agency for Children
East Bay Community Foundation
Easter Seals Bay Area
Family & Children's Law Center
Food Bank of Contra Costa and Solano
Girl Scouts Council of San Francisco Bay
Girls Incorporated of Alameda County

Glide Foundation
Guide Dogs for the Blind
Healthy City Oakland Fund
Incubating Community Jobs
Jack London Aquatic Center
Jeremiah O'Brien
National Liberty Ship Memorial
John F. Kennedy University
KQED Public TV and Radio
Lindsay Wildlife Museum
Marine Science Institute
Mills College
Mission Solano Rescue Mission
Monument Crisis Center
Most Holy Redeemer AIDS Support Group
Museum of Craft and Folk Art
Na Lei Hulu I Ka Wekiu
Next Step Learning Center
Oakland Asian Cultural Center
Oakland Based Urban Gardens
Oakland East Bay Symphony
Oakland Museum of California Foundation
Oakland Public Library Foundation

Producers Associates
Raphael House of San Francisco
Ronn Guidi Foundation for the Performing Arts
San Francisco Bay Area Science Fair
San Francisco Food Bank
San Francisco Maritime
National Park Association
San Francisco Opera
San Francisco Sailing Whaleboat Association
San Francisco Suicide Prevention
Slide Ranch
Sophia Project
St. Vincent de Paul Society of San Francisco
STAND! Against Domestic Violence
The ARC of San Francisco
The Festival Opera
The New Conservatory Theatre Center
The Usual Suspects Theatre Group
The Youth Employment Partnership
United Way of the Bay Area
Voluntary & Emergency Services Team in Action
YMCA of San Francisco

NATIONAL

NATIONAL

American Cancer Society – Du Page
American Heart Association – Chicago affiliate
Anka Behavioral Health Care
Arizona Recreation Center
for the Handicapped
Coast Guard Foundation
DuPage Children's Museum
DuPage P.A.D.S.
Friends of Public Radio Arizona
Girl Scouts – Arizona Cactus Pine Council

GWU Hawaii Club
Humanitarian Service Project
Leukemia and Lymphoma Society
Lions Camp Tatiyee
Little Friends
Mission of Mercy Mobile Clinic
Mt. Graham Safe House
National Philanthropic Trust
Northern Illinois Food Bank
Save the Family Foundation of Arizona

Tempe Family YMCA
The Morton Arboretum
The Ocean Conservancy
The Phoenix Symphony
UMOM New Day Centers
United States Coast Guard Academy
Alumni Association
United Way of Suburban Chicago
Valley of the Sun United Way (AZ)
Waste Not
West Valley Child Crisis Center

Employee Giving: Changing Lives

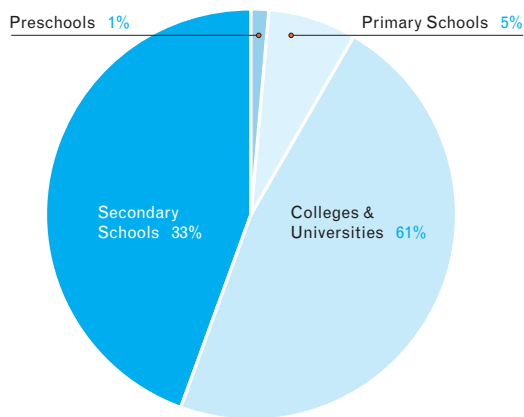
A&B'S MATCHING GIFT PROGRAMS

In 2007, A&B's employees, directors and retirees helped to improve their communities by making personal donations that triggered Foundation matching gifts.

Close to \$103,000 was given to 159 of our donors' favorite charities across Hawaii and the Mainland. Then, the A&B Foundation's matching gift programs – to education and to culture/arts – doubled our donors' dollars.

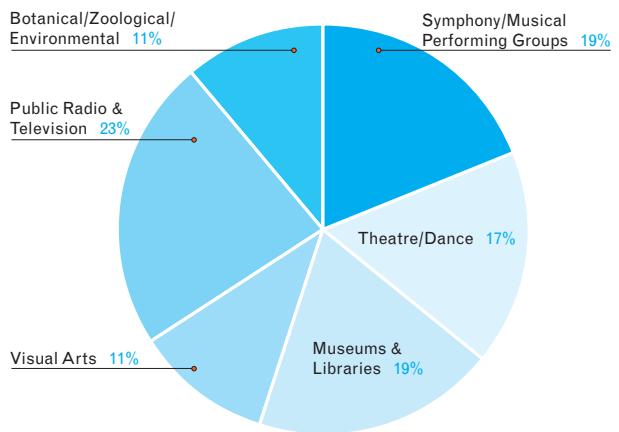
Matching gifts were made to the following types of organizations, demonstrating the broad impact of A&B's support:

MATCHING GIFTS TO EDUCATION



Recipient	Amount	No. of Gifts
Preschools	\$300	1
Primary Schools	\$3,265	9
Secondary Schools	\$23,763	38
Colleges & Universities	\$42,993	73

MATCHING GIFTS TO CULTURE & ARTS, ZOOLOGICAL & BOTANICAL



Recipient	Amount	No. of Gifts
Symphony/Musical Performing Groups	\$4,263	14
Theatre/Dance	\$3,775	12
Museums & Libraries	\$4,270	27
Visual Arts	\$2,435	5
Public Radio and Television	\$5,028	18
Botanical/Zoological/Environmental	\$2,487	15

VOLUNTEER MATCHING GIFTS

The Foundation's Volunteer Matching Gift program was created to encourage and support employee volunteerism. Those who give time from their busy schedules can earn a \$250 donation for their charity, for just 25 hours of donated time.

All organizations with a 501(c) (3) tax exempt status are eligible.

RECIPIENTS IN 2007 WERE:

AYSO – Leeward Region 269
 9th Life Hawaii
 Boy Scouts of America - Aloha Council
 Coalition for Drug-Free Hawaii

East Maui Animal Refuge
 Feline Foundation of Maui
 Friends of Waikiki Aquarium
 HUGS—Help, Understanding & Group Support
 J. Walter Cameron Center

Maui Adult Day Care Centers
 Mid-Pacific Institute
 Montclair Presbyterian Church
 Mookini Luakini
 Ohi'a Productions

GENERAL GUIDELINES

The Alexander & Baldwin Foundation supports qualified not-for-profit organizations that benefit communities where A&B companies operate or where A&B employees reside. Organizations seeking support must have obtained IRS Section 501 (c)(3) tax-exempt status.

APPLICATION ADDRESSES AND CONTACT INFORMATION

The Foundation's Contributions Committees are organized geographically, and each considers requests from organizations located in its respective areas.

HAWAII OR PACIFIC ISLAND ORGANIZATIONS

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Honolulu, HI 96801-3440

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Fax: (808) 525-6677

Email: lhowe@abinc.com or lchang@abinc.com

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Oakland, CA 94607

Phone: (707) 421-8121

Fax: (707) 421-1835

Email: plmifm@aol.com

DEADLINES/REQUEST TIMING

Materials are due at the Foundation by the first business day of even-numbered months (February, April, June, August, October, December) for Hawaii/Pacific Committee meetings held every odd-numbered month (March, May, July, September, November, January). Mainland Committee deadlines are the first of each month, for the following month's meeting.

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Page 7: John Chock contributed to this story.

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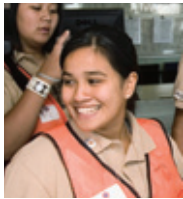
WEBSITE

For information about the A&B Foundation, its leadership, guidelines, forms, grant-making activities, or a direct link to request information, see our website accessible **via a link** on our funding corporation's homepage:

www.alexanderbaldwin.com



The Faces of Change



AB
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Memorial Center **A&B/The Nature Conservancy** **The Faces of Change**

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