

Alexander & Baldwin Foundation **Review of Giving**



A Foundation for the Future

2017

SOURCES OF FUNDING

The Alexander & Baldwin Foundation is funded by these A&B companies.



ALEXANDER & BALDWIN FOUNDATION 2011 LEADERSHIP



Ching



Angoco



Benjamin



Buelsing



Chun



Kuriyama



McCully



Shigemoto

Hawaii/Pacific Committee

Chair Meredith J. Ching, Senior Vice President, Government & Community Relations, Alexander & Baldwin, Inc.

Vicente S. 'Vic' Angoco, Jr., Senior Vice President, Matson Navigation Company, Inc.

Christopher J. Benjamin, President, A&B Land Group

Norbert M. 'Norb' Buelsing, President, A&B Properties, Inc. ●

Grant Y.M. Chun, Vice President, A&B Properties, Inc.

Tom H. Shigemoto, Vice President-Planning, A&B Properties, Inc. ▲

Stanley M. Kuriyama, President & CEO, Alexander & Baldwin, Inc.

Paul N. McCully, Account Executive, Matson Navigation Company, Inc. ▲

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● Completed service in 2011

▲ Rotating member



Cox



Gonzalez



Good



Murrell



Ono



Strano



Yasuda

Mainland/National Committee

Chair Matthew J. Cox, President, Matson Navigation Company, Inc.

Yolanda V. Gonzalez, Vice President, Human Resources, Matson Navigation Company, Inc.

Thomas J. Good, Director of Sales & Marketing, Southwest Region, Matson Navigation Company, Inc.

Lynne M. Murrell, Director of Human Resources, Matson Logistics, Inc.

Patrick H. Ono, Director of Systems Development, IT Services, Matson Navigation Company, Inc.

Paula E. Strano, Director of Systems Development, IT Services, Matson Navigation Company, Inc.

Jeffrey T. Yasuda, Director of Information Technology, Matson Logistics, Inc.

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A MESSAGE FROM OUR LEADERSHIP

More than a history. **A foundation for the future.**

More than 140 years of giving. More than one gift made every single day of the year. This is Alexander & Baldwin's history. Its roots. Its legacy. It is part of who we are, as a company, as individuals.

In 2011, nearly 400 charities received cash grants totaling more than \$1.6 million from the Alexander & Baldwin Foundation, across Hawaii and on the Mainland. In the last 20 years alone, \$33 million in cash has been donated by our Foundation to meet essential community needs, made possible by funding from Alexander & Baldwin, Inc. and its hard-working companies and employees—who donate another quarter million dollars of their own money each year to charities in their communities.

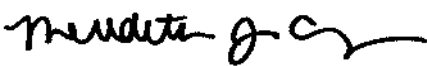
A&B has sustained its commitment to charitable giving in the community during even the most difficult of times. As a core value, it goes with us wherever we do business, wherever our employees live. As communities have changed over the years, so have their needs, and so has our giving.

Today, the A&B Foundation still acts to meet the most basic of needs—food and shelter for those who have none; health

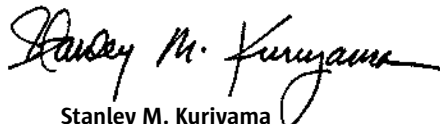
and human service programs to those with special needs; improvements to neighborhood schools and playgrounds. We also support innovation—computers in the classroom and new smart phone 'apps' to enable access to personal medical records or help local farmers find a market for their products, in one place at a single touch. We meet expected and unexpected needs. We are there, when natural disasters strike at home and abroad.

As with past *Reviews of Giving*, here you will meet a handful of the individuals whose lives were touched—and who in turn have touched other lives—through 2011 grants from the A&B Foundation. We invite you to read their stories, and learn how their causes have shaped these individuals, as well as their communities.

2012 will be a year of landmark change for A&B. History will come full circle as A&B and Matson—two companies, once separate then joined—will once again be independent companies. We share a common history, a common legacy, and you can be sure that as separate companies our roots will continue to run deep in our communities, with our longstanding legacy of charitable giving sustained in the years to come.



Meredith J. Ching
A&B Foundation President and
Chair Hawaii Committee



Stanley M. Kuriyama
A&B Foundation Director and
Member Hawaii Committee



Matthew J. Cox
A&B Foundation Director and
Chair Mainland Committee

USO of Hawaii and Guam

Leigh Leilani Graham



USO Hawaii and Guam Area Director Leigh Leilani Graham cuddles Cuzzy.

When Leigh Leilani Graham holds Cuzzy, the USO's comfort bear ("cuz he cares about you"), it's as though she were comforting every child whose parent has gone to war. Including herself. She was six when her father deployed to Vietnam and, the day he left, the USO reached out to her family. Since then, she's found a calling that is "the most fulfilling job I've ever had" as area director of the USO in both Guam and Hawaii. Graham's service can be defined as both personal, and personalized, and it reflects her roots as a military child. Leigh says, "My father came home from war a changed man. I can recognize PTSD. I can recognize depression. I humbly believe God brought me here to heal me, and to serve others." USO staff and volunteers still meet and comfort children whose fathers—or mothers—are deployed, each receiving a Cuzzy complete with mock 'dog tags.'

Leigh leads the USO serving a modern military. Standard hygiene kits for troops in transit had included a toothbrush, razor and change

of underclothes. "With fewer casualties but greater numbers returning wounded," she explained, "our care kits are now personalized. More than forty thousand amputees have come home, and we don't want a pair of socks to be an unintended reminder of a devastating loss." Gender-specific kits also recognize that record numbers of women serve our nation.

Attracting service personnel to safe harbors is another USO mission. Assisted by grants from the A&B Foundation, the USO in Hawaii serves more than 50,000 military members and family from sites including Honolulu Airport and Hickam Air Mobility Command Terminal. In Guam, where the USA's military presence is growing, a spa-like center in the tourism district welcomes close to 4,000 monthly. Free USO communications tools (long distance calls, internet and video) help loved ones stay in touch with family and friends even while 'in theatre' and in transit.

And bear hugs will help, too, until every one comes home.

California Maritime Academy

Eric Deer



Cal Maritime cadet Eric Deer poses by the school's mascot statue, Golden Bear; CMA's training ship bears the same name.

Imagining a life working on the ocean wasn't hard for California Maritime Academy student Eric Deer; after all, he was born and raised in Hawaii, and bodysurfing and water polo kept him in salt and chlorinated water much of his free time.

Eric's childhood exposure to vessels calling at Honolulu Harbor may have helped him decide on a maritime career—more specifically, 'deck side' in the maritime transportation area—and he appreciates the global opportunities afforded by a degree from Cal Maritime. Hawaii's ocean transportation industry depends on new generations of maritime professionals, including those trained in facilities engineering technology, global logistics and mechanical engineering.

Eric's respect for the ocean grew bounds during early training his first few years at Cal Maritime.

He was 'inspired and motivated to do my best' when named the first recipient of the Dave Lyman Scholarship, funded in part by a multi-year pledge from the Alexander & Baldwin Foundation. Lyman's legacy as a skilled harbor pilot, also from Hawaii, led to the award being established in his memory; he was among the few entrusted with guiding ships—including Matson's container vessels—safely to berth and out again to sea, maneuvering through channels cut in reefs and around sandbars.

The Lyman Scholarship is helping Deer to expand his horizons beyond his Hawaii roots. His voice lit up describing the ports he's visited on training voyages aboard the vessel *Golden Bear*. "I want to travel as much as possible," and he paused before concluding, "and yet I definitely see myself returning to Hawaii." We hope he anchors here before too long.

Maui Fil-Am Heritage Festival

Shikara Fitzsimmons



Born and raised on Maui, Shikara Fitzsimmons is a serving of Hawaii's cultural soup.

Endowed with an Arabian first name, Irish surname and a diverse family heritage, she learned hula and Tahitian dance before following her little sister's lead in taking up Tinikling—the national dance of the Philippines, their mother's native land. Fitzsimmons explained the dance was named after tikling birds, notoriously hungry, speedy and graceful in their pursuit of rice grown on farms in the Philippines. The birds run, jump and fly to dodge bamboo traps and obstacles farmers set out. Tinikling dance requires teamwork and timing, with feet dancing and dodging pounding bamboo poles.

When she performed at the inaugural Maui Fil-Am Heritage Festival, an event supported by a grant from the A&B Foundation, Shikara admitted she was “excited and nervous” but

her instructor, ‘Auntie Madie’ Pascua, felt she was ready. In fact, Auntie tests to make sure her students know the story and cultural context of the dances they rehearse weekly. Pascua said, “Shikara learned quickly,” then paused and added with a laugh, “just like the birds!”

“I’m part Hawaiian, and some other things too, but I feel connected to my Filipino culture when I dance,” Shikara said. In case you wondered, her father says her name means “thankful.” The A&B Foundation is thankful for all of the volunteers who produced the Festival, which raises money for educational scholarships.

At the next Maui Fil-Am Festival, in October, you can find all things Filipino—historical displays, martial arts demonstrations, a fashion show and handicrafts, music, singing and dancing, cooking and balut-eating contests.

Maui Fil-Am Heritage Festival's Tinikling Dance group (l-r): Julia Bissen (bamboo), Jessie Ugale, Shikara Fitzsimmons and Shanelle Macaraeg (bamboo) performed twice at the Maui Mall during the Festival.

American Heart Association

Walkers Show Heart



My Heart. My Life.

Heart Walk®

The Alexander & Baldwin Foundation has long supported the American Heart Association's Walks on Oahu and Maui—in a big way. Hundreds of A&B, Matson and HC&S employees participated in the two 2011 Heart Walks—along with babies, dogs, children and spouses—donating their time as well as raising over \$13,000 on both islands to support the AHA's programs and services. Their motivation? To better educate and equip their community to avoid heart disease.

Along with enthusiasm, creativity abounds. For three years running, the Maui Heart Walkers have won the tee-shirt contest and bested their prior year fundraising total.

On Oahu, A&B Foundation Director Vic Angoco served as the 2011 Walk Chair. "So many of our employees, their family members or friends have been affected by heart disease or stroke,"



(Above, right) Vic Angoco (second from right) with his family and other Oahu Heart Walk participants.

(Below) Oahu Heart Walkers (purple shirts) and Maui Heart Walkers.

he said to explain why they were motivated to learn risk factors for cardiovascular diseases and stroke. "We encouraged lifestyle changes, and began weekly lunch break walks at Sand Island Park, near Matson's facilities, promoting walking as easy daily exercise. Core strengthening became sort of a 'core value.'"

As is actively helping your community—just part of the A&B way.

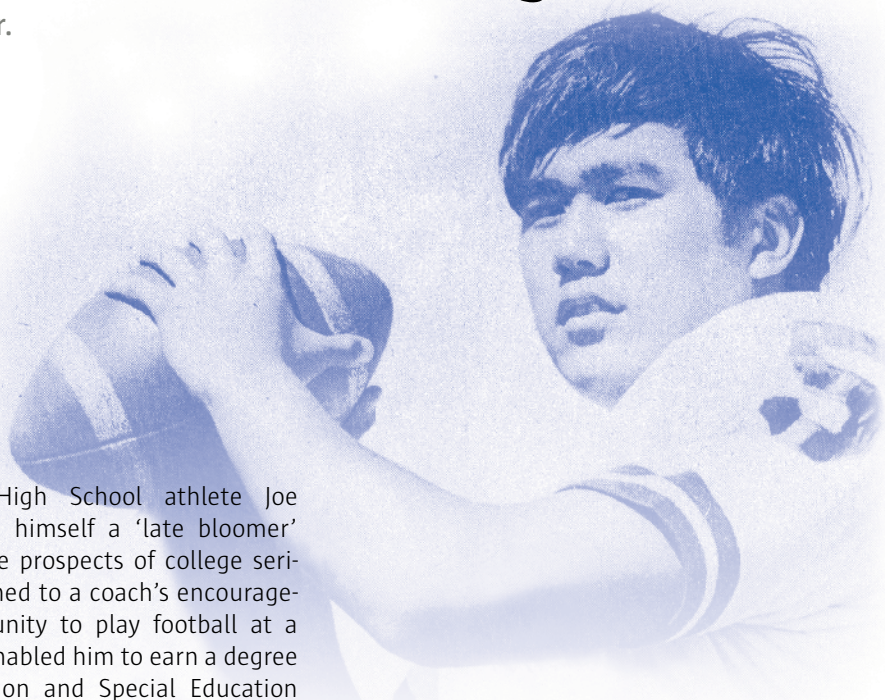


Maui Interscholastic League Schools

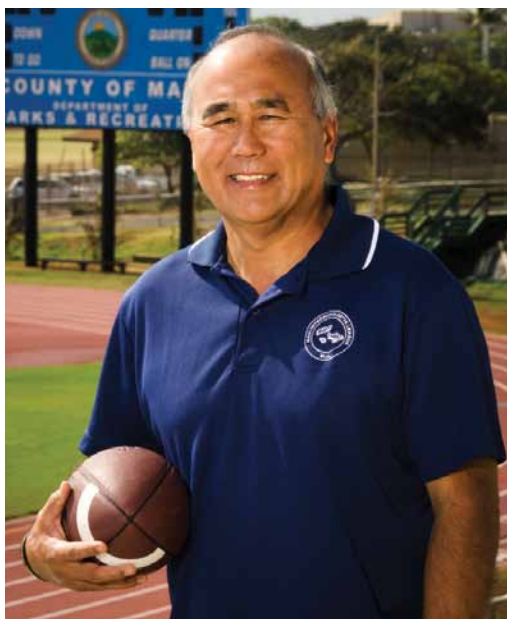
Joe Balangitao Jr.



Former Baldwin High School athlete Joe Balangitao Jr. calls himself a ‘late bloomer’ who didn’t take the prospects of college seriously until he listened to a coach’s encouragement. An opportunity to play football at a mainland college enabled him to earn a degree in Physical Education and Special Education and teach school. And, “I wanted to coach, too,” he explained.



Joe Balangitao Jr. as a BHS Bear QB.



Joe Balangitao Jr.

Joe forged a path back to Maui, first teaching and coaching at Maui High and eventually back to his roots at Baldwin—where he taught and coached for two decades. Now responsible for the administration of the Maui Interscholastic League, Joe works with athletic directors serving public and private high schools.

Balangitao also oversees the MIL Sports Spotlight program, launched by Alexander & Baldwin in 1999, which, throughout the school year, honors male and female student athletes involved in all 17 MIL-sanctioned sports.

Students benefit from positive and public recognition and—yes—encouragement, and their high schools’ athletic programs benefit from weekly cash donations from the Alexander & Baldwin Foundation in honor of each student—donations which have totaled more than \$130,000, on top of another quarter million dollars invested to support the program.

Since the Spotlight program began, well over a thousand of Maui’s student athletes from public and private schools have been recognized and encouraged to apply to their future game plan the lessons learned through sports—teamwork, resilience, composure in victory as well as in defeat, and leadership.

“If it wasn’t for sports, I wouldn’t be here, doing this,” Joe concluded. He knows sports ‘opened the door’ for him. A&B Foundation funds help ensure athletics can do that for another generation of Maui County youth.

‘Imiloa Astronomy Center— University of Hawai‘i at Hilo

Kalepa Baybayan



(Above) Hokule'a crew member Mel Paoa gestures while orienteering: teaching how to angle the canoe and to locate land.

"To fulfill the commitment." That's what keeps Kalepa Babayan conducting celestial navigation workshops for the 'Imiloa Astronomy Center of Hawaii. His rare ranking in the Micronesian culture as a 'pwo' navigator—coupled with his service to 'Imiloa as Navigator-in-Residence—both speak of the responsibility he takes for teaching the legacy of non-instrument celestial navigation. Since 1976, he's been on dozens of voyages, as crew, as a leader and as navigator.

He knows it takes a crew of skilled navigators similarly committed to this stewardship to help conduct these ohana-style, multi-generational exercises that sustain the legacy of Polynesian wayfinding and pass it to learners of all ages. And it takes funding, like the Alexander & Baldwin Foundation grants which, since 2006, have supported workshops available free of charge to residents of all islands.

While navigation uses science, instructors consider their tradition both "an art and a skill set," Baybayan explained. Math, technology

and science protocols are enhanced by 'ike' (Hawaiian for to know, to feel, to sense). Intuition developed by years of practice, along with ancestral knowledge and experience, was incorporated into a system of indigenous navigation, used to voyage towards new horizons and uncertain destinations.

For all of the instructors, these workshops are a journey. "Demonstrating the connections between Hawaiian cultural traditions and the science of astronomy is part of the 'Imiloa mission," Baybayan concluded. "This is a journey we make together. We are inspired to share with a new generation of voyagers our legacy of how these islands came to be settled by oceanic mariners."



(Right) Kalepa Baybayan teaches the cardinal directions in English and Hawaiian: North—'Akau; South—Hema; East—Hikina; West—Komohana.

(Below) Fellow instructor Kini Burke says most youth are curious about handling, uh, personal needs while voyaging, so he teaches them how to get off the canoe, safely, to get the job done.





Camp Mokulei'a

Artists of Kuakeahu

Rev. David Turner, seated far left, with student Malialani K. Naff, alaka'i Alice Chen, na kumu Solomon Enos, Meleanna Meyer, Harinani Orme, Kahi Ching & Al Lagunero (far right), with students Kala Domingo & Mahiemaikalani Wilhelm (kneeling).

Standing: Students Kahiau Freitas, Naia Turner, Makana Phillips, Makana Wilhelm, Kamalama Lehano, Austin Vistacron, Malia Andrus, Paige Ka'ea, Kelly Nakasone & Malia Blume.

Not pictured: Lilia Chan, Kupono Duncan.

Situated on the northwestern tip of Oahu, on a slice of land framed by the Waianae mountains and the Pacific shoreline, Camp Mokulei'a has for decades offered respite and recreation to a cross section of the community. A recent renovation repaired an aged 'cafetorium,' and yet awe-inspiring ocean views were from uninspired interiors that lacked a sense of place.

The Camp's Reverend David Turner had vision. Rather than just repaint the walls, a grant from the Alexander & Baldwin Foundation enabled a transformation, reconnecting the built and natural environments and reflecting the cultural values, oral history and spiritual legacy of the area.

Tapping the skills of five professional Hawaiian artists and developing those of fifteen involved youth, over a five-day period, they both planned and painted a magnificent mural, Kuakeahu, named for 'a mythical place where the soul prepares to return to source.' Representing the group, artist Meleanna Meyer expressed to attendees of the mural's unveiling that Kuakeahu evolved, like the island and its inhabitants, "and was an expression of the energy and spirit of these islands and its

people...with stars, seabirds, fish, shells, rain, wind, currents, plants, people and spirits."

Like the room's rare ohia wood floors which surprised Turner, once uncovered of carpet, the Camp's now inspired interior is a treasure to all who gather at Mokulei'a.

As much concerned with process as outcome, Meyer described the group's experience as "a rare treasure of time spent together' and encouraged the artists and their families to embrace the values which their experience developed and to come back to Mokulei'a again and again. Like the waves lapping at the shore just outside.





Hawaii Agricultural Foundation— Ag in the Classroom

Kaleimamo Awai



**HAWAII
AGRICULTURAL
FOUNDATION**

Tropical seeds are the topic of the day for second graders on Maui, gathered for lessons to increase awareness of seeds of all kinds—inside of bananas, outside of strawberries, even parts of plants used as seeds. Funded in part by the Alexander & Baldwin Foundation, the Hawaii Agricultural Foundation works to increase awareness and appreciation of agriculture and farming across Hawaii and, to do so, partners with local farmers on most islands to produce an “Ag in the Classroom” series.

In tent classrooms, students learn “Where would we be without seeds?” from practicing farmers who teach the life cycle of plants, and what they need to grow; samples of fresh fruit and veggies sneak in nutrition. Lessons are focused on ‘canoe crops’ including taro, breadfruit, sweet potato, coconuts—and sugarcane, whose ‘seed’ is just a section of stalk which sprouts, is an example

of vegetative propagation, an anomaly which bemused and amused that day.

Maui County Farm Bureau staffer Kaleimamo Awai was delighted their program includes active learning, such as planting seeds, tasting fresh produce and drawing. The children have a chance to examine many different germinating seeds, and are asked to draw the roots, node and shoot. “I couldn’t help but smile when they insisted the seed piece is planted vertically not horizontally. It’s always fun working with the students!”

Funding the HAF is a natural given A&B’s agricultural foundation. While growing students’ interest in plants, HAF also supports working farmers such as those provided land at the Kunia Agricultural Park in Central Oahu and through the Hawaii Food & Wine Festival, a new event promoting home-grown agriculture and the culinary arts to Hawaii residents and visitors.

Here’s an idea we’ll plant: plan to attend the Festival this year.

**Maui students surprise
Kaleimamo ‘Mamo’ Awai with
their sugarcane drawings.**

2011

AT A
GLANCE

\$1.63 million in cash was granted to 387 charities (83 on the U.S. Mainland), including:

- **\$310,000** to United Ways in Hawaii and across the U.S. Mainland.
- **\$100,000** to match the personal gifts of A&B employees.
- **\$20,000** donated for Japan earthquake and Pacific tsunami relief, to match the personal gifts of A&B employees.

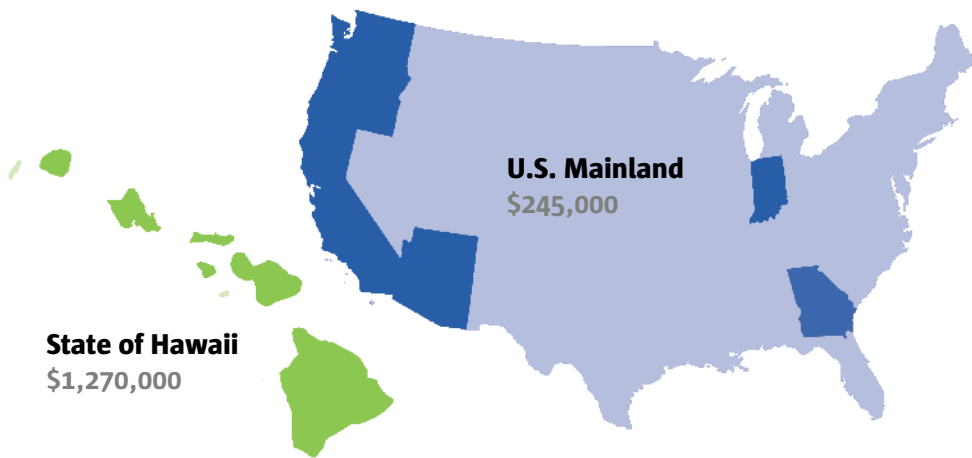
Major/Capital Grant Commitments

New:

Kapiolani Health Foundation: **\$75,000**
 Hospice of Hilo: **\$50,000**
 Maui Memorial Medical Center Foundation: **\$50,000**
 Hawaii Theatre Center: **\$15,000**
 Sea Festival Association of Long Beach: **\$10,000**

Ongoing:

Punahou School: **\$100,000**
 California Maritime Academy: **\$25,000**
 Oakland Metropolitan Chamber of Commerce Foundation: **\$25,000**
 Oakland Museum of California: **\$16,000**
 Ronald McDonald House of Long Beach: **\$16,000**



GIVING BY LOCATION AND PROGRAM AREA*

Giving by Location

HAWAII & PACIFIC ISLANDS

Statewide Hawaii	\$ 458,000
Oahu	\$ 290,000
Maui	\$ 415,000
Kauai	\$ 55,000
Hawaii Island	\$ 52,000
Pacific Islands	\$ 21,000
TOTAL	\$ 1,291,000

U.S. MAINLAND

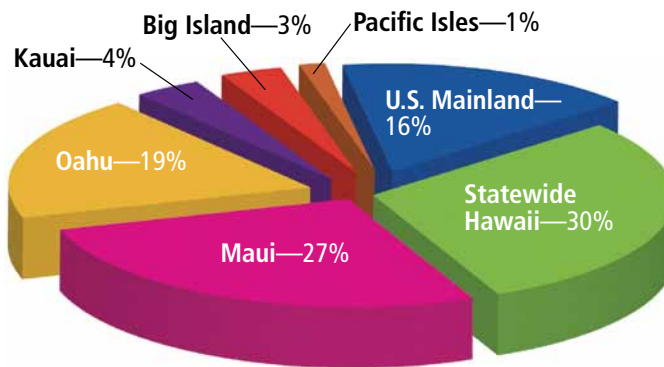
Oakland/No. California	\$ 120,000
Arizona and Illinois	\$ 50,000
So. California	\$ 39,000
Pacific Northwest	\$ 16,000
Other Mainland	\$ 20,000
TOTAL	\$ 245,000

Giving by Program Area

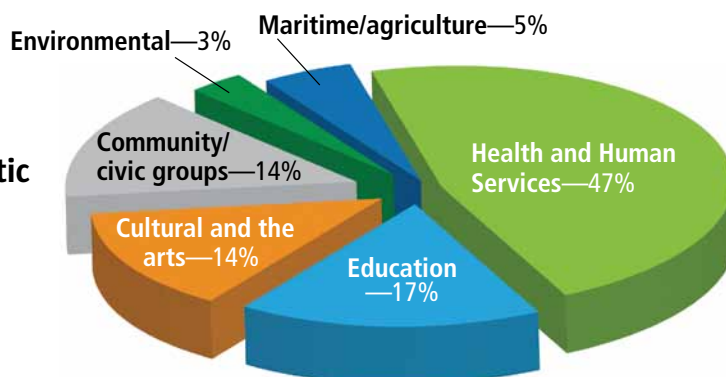
Health & Human Services	\$ 728,000
Education	\$ 260,000
Culture and Arts	\$ 220,000
Community/Civic	\$ 213,000
Maritime/agriculture	\$ 72,000
Environmental	\$ 43,000

* Numbers rounded; matching gift grants not included.

Geographic Distribution



Programmatic Distribution



A&B FOUNDATION

LISTS OF 2011 GRANTEES, BY LOCATION

Statewide Hawaii

Agricultural Leadership Foundation of Hawaii
Aha Punana Leo
Aloha Medical Mission
American Cancer Society, Hawaii Pacific
American Diabetes Association, Hawaii
American Heart Association
American Red Cross
Better Business Bureau Foundation of Hawaii
Bishop Museum
Boy Scouts of America, Aloha Council
Carole Kai Charities/Great Aloha Run
Child & Family Service
Children's Alliance of Hawaii
Coast Guard Foundation,
14th Coast Guard District
Council of State Governments—West
Friends of the Library of Hawaii
Girl Scouts Council of Hawaii
Hawaii Agricultural Foundation
Hawaii Construction Career Days
Hawaii Council for the Humanities
Hawaii Council on Economic Education
Hawaii Foodbank
Hawaii Heritage Center
Hawaii High School Athletic Association
Foundation
Hawaii Institute for Public Affairs
Hawaii Meth Project
Hawaii Nature Center—Oahu and Maui
Hawaii Pacific University
Hawaii Watercolor Society
Historic Hawaii Foundation
HUGS—Help, Understanding &
Group Support
Japanese Cultural Center of Hawaii
Juvenile Diabetes Research Foundation,
Hawaii Chapter
Kapiolani Health Foundation
March of Dimes, Hawaii Chapter
Mental Health America of Hawaii
Mothers Against Drunk Driving
'Ohia Productions
Pacific American Foundation
Public Schools of Hawaii Foundation
Read to Me International Foundation

Rehabilitation Hospital of the Pacific
Foundation
Special Olympics Hawaii
Teach for America, Hawaii Chapter
The Nature Conservancy
UH Foundation—Career Development &
Student Employment
UH Foundation—College of Engineering
UH Foundation—College of Tropical
Agriculture + Human Resources
UH Foundation—Shidler College of Business
University of Hawaii Alumni Association

Oahu

After-School All-Stars
Aikane O Hokulani for Hokulani School
Aloha United Way
ASSETS School
Ballet Hawaii
Big Brothers Big Sisters of Honolulu
Blitz Futbol Club
Boys & Girls Club of Hawaii
Camp Mokulei'a
Central Union Church Preschool and
Kindergarten
Coalition for a Drug-Free Hawaii
Contemporary Museum
Damien Memorial High School
Diamond Head Theatre
Entrepreneurs' Foundation of Hawaii
Family Programs Hawaii
Family Promise of Hawaii
Feed the Hunger Foundation
Filipino Community Center
Friends of Halawa Xeriscape Garden
Friends of Honolulu City Lights
Friends of Iolani Palace
Friends of Niu Valley Intermediate
Friends of Waikiki Aquarium
Habilitat
Hawaii 4-H—Oahu
Hawaii Meals on Wheels
Hawaii Opera Theatre
Hawaii Pacific Health Foundation
Hawaii Police Athletic Foundation
Hawaii Prayer Breakfast
Hawaii Theatre Center

Hawaiian Civic Club of Honolulu
Hawaiian Historical Society
Hawaiian Humane Society
Helping Hands Hawaii
Honolulu Prayer
Honolulu Zoo Society
Hospice Hawaii
HSPE Educational Foundation
Institute for Human Services
Iolani School
Junior Achievement of Hawaii, Oahu
Kamehameha Schools Association of
Teachers and Parents
Kamehameha Schools Song Contest
Keiki O Ka Aina Family Learning Center
Kuakini Foundation
Lawyers for Equal Justice
Malama Maunalua
Manana Elementary School
Manoa Valley Theatre
Muscular Dystrophy Association, Hawaii
OIA Athletic Foundation
Pacific Aviation Museum
Pacific Buddhist Academy
Pacific Region Baseball
Pacific War Museum Foundation
Palama Settlement
Pearl City Football Association
Positive Coaching Hawaii
Punahou School
Queen's Medical Center
Ronald McDonald House Charities of Hawaii
Ryukyukoku Matsuri Daiko Hawaii
Sacramento Valley Region Care Coalition
Sacred Hearts Academy
Saint Louis School
St. Andrew's Cathedral
St. Andrew's Priory School
St. Ann's School
State of Hawaii Science and Engineering Fair
Surfrider Spirit Sessions
Susan G. Komen Breast Cancer Foundation,
Hawaii Affiliate
Tax Foundation of Hawaii
U.S. War Veterans' Foundation
USO of Hawaii
Voyager School Foundation

Wahiawa Historical Society
 Waikiki Health Center
 YMCA of Honolulu — Metropolitan Office
 YWCA of Oahu
 Zhou Enlai Peace Institute

Maui County

A&B Sugar Museum
 Academy of Travel & Tourism
 All Pono
 Aloha House
 American Heart Association, Maui Division
 American Red Cross, Maui Branch
 Baldwin High School
 Best Buddies Hawaii
 Big Brothers Big Sisters of Maui
 Book Trust Hawaii
 Boy Scouts of America, Maui County Council
 Boys & Girls Club of Maui
 Carden Academy
 Chamber Music Hawaii
 Christ the King School
 Community Clinic of Maui
 Department of Education — Maui Complex-
 Science & Engineering Fair
 Door of Faith
 Feed My Sheep
 Friendly Isle United Fund
 Friends of the Children's Justice Center
 of Maui
 Fun Day Foundation-A Keiki's Dream Program
 Habitat for Humanity — Maui
 Haiku School PTA
 Hale Makua Foundation
 Hana High School
 Hana Youth Center
 Hawaii 4-H — Maui
 Hawaii State Association of Counties
 Hawaiian Kamali'i
 Hui Malama Learning Center
 Hui O Wa'a Kaulua
 J. Walter Cameron Center
 Japanese Cultural Society of Maui
 Kahana Canoe Club
 Kamehameha Schools, Maui Campus
 Kaulanapueo Church
 Keanae Congregational Church
 Kihei Charter High School
 Kihei Youth Center

King Kekaulike High School
 Kula Elementary School
 Kumu A'o
 Lahaina Arts Association
 Lahaina Restoration Foundation
 Lahainaluna High School
 Lanai High & Elementary School
 Malama Na Makua A Keiki
 Maui Fair Alliance
 Maui Adult Day Care Centers
 Maui Arts & Cultural Center
 Maui Bronco League
 Maui Classical Music Festival
 Maui County Department of Fire and
 Public Safety
 Maui County Nutrition Program
 Maui Economic Development Board
 Maui Economic Opportunity
 Maui Family Support Services
 Maui Filipino Chamber of Commerce
 Foundation
 Maui High School
 Maui High School Foundation
 Maui Historical Society
 Maui Interscholastic League
 Maui Memorial Medical Center Foundation
 Maui Nui Botanical Gardens
 Maui Nurses Scholarship Foundation
 Maui Pop Warner Federation
 Maui Preparatory Academy
 Maui United Way
 Maui Waena Intermediate School
 Maui Youth and Family Services
 Molokai High & Intermediate School
 Montessori School of Maui
 Pacific Cancer Foundation
 Paia Elementary School PTA
 Paia Youth & Culture Center
 Pukalani Elementary School PTA
 ROOTS School
 Rotary District 500 Foundation
 Seabury Hall
 Shane Victorino Foundation
 St. Anthony Jr. Sr. High School
 St. Gabriel Church
 St. Mary's Church
 Tri-Isle Resource Conservation & Development
 UH Foundation — University of Hawaii —
 Maui College
 Women Helping Women

Kauai

Adult Friends for Youth
 Big Brothers Big Sisters of Kauai
 Boy Scouts of America, Aloha Council,
 Kauai District
 Chiefess Kamakahelei Middle School
 Department of Education —
 Kauai Complex-Science & Engineering Fair
 East Kauai Lions Foundation
 Easter Seals Hawaii, Kauai
 Eleee Elementary School
 Friends of Children's Justice Center of Kauai
 Hawaii 4-H — Kauai
 Hawaii State Junior Golf Association
 Hui Alu
 Island School
 Kalawai Youth Baseball
 Kamanawa Foundation
 Kapaa Business Association
 Kapaa High School PTSA
 Kauai 4-H
 Kauai County Farm Bureau Fair
 Kauai Economic Development Board
 Kauai High School
 Kauai Historical Society
 Kauai Hospice
 Kauai Humane Society
 Kauai Independent Daycare Services
 Kauai Independent Food Bank
 Kauai Sailing Association
 Kauai United Way
 Kauai Veteran's Memorial Hospital Foundation
 Ke Akua Mana
 Leadership Kauai
 Life's Bridges Hawaii
 Lihue Baseball League
 Lihue Pop Warner Association
 Malama Kaua'i
 Malie Foundation
 Rotary Club of Kauai Foundation —
 Kalepa Sunrise
 Storybook Theatre of Hawaii
 Ua Keiki Kakou
 UH Foundation — Kauai Community College
 Waimea High School
 Waimea Theatre and Cultural Arts Center
 Wilcox Health Foundation
 YMCA of Kauai
 Zonta Club of Kauai

Big Island

Boys & Girls Club of the Big Island
Hawaii 4-H—Hawaii County
Hawaii Concert Society
Hawaii Island United Way
Hospice of Hilo
Kona Aerial Gymnastic Team
Marine Toys for Tots Foundation
UH Foundation—University of Hawaii at Hilo
Waimea Ocean Film Festival
YWCA—Hawaii Island

Pacific Islands—Commonwealth of the Northern Mariana Islands

American Red Cross—Northern Mariana
Pohnpei Little League Baseball Association

Pacific Islands—Guam

Boy Scouts of America—Guam
Friends of the Crime Lab
GEDA Employee Morale Association
Guam Dragon Boat Federation
Guam Junior Golf Academy
Guam Museum Foundation
USO of Guam
Mount Carmel Alumni and Endowment Foundation
Pa'a Taotao Tano'
Pay-Less Markets Community Foundation
PBS Guam
Salvation Army, Guam Corps

Northern California

Alameda County Community Food Bank
Alameda County Library Foundation
American Diabetes Association
Arts Benicia
Association for the Preservation of the Presidential Yacht Potomac
Boys & Girls Clubs of Oakland
California Maritime Academy Foundation
California Pacific Medical Center Foundation
Children's Fairyland
Clausen House
East Bay Agency for Children
East Bay Performing Arts
Exploratorium
Fairfield Community Services Foundation
Family & Children's Law Center
Food Bank of Contra Costa and Solano

The Friendship Club
Girl Scouts of Northern California
Girls Incorporated of Alameda County
Glide Foundation
International Maritime Center—Oakland
International Trade Education Programs
Junior Achievement of Northern California
Juvenile Diabetes Research Foundation International
Marine Mammal Center
Monument Crisis Center
Most Holy Redeemer AIDS Support Group
Na Lei Hulu I Ka Wekiu
Next Step Learning Center
Oakland Ballet Association
Oakland Metropolitan Chamber of Commerce Foundation
Oakland Military Institute
Oakland Public Library Foundation
Raphael House of San Francisco
San Francisco Bay Area Science Fair
San Francisco Maritime National Park Association
San Francisco Opera War Memorial Opera House
San Francisco Sailing Whaleboat Association
Seacology
Slide Ranch
SOAR for Youth
Stand! Against Domestic Violence
Taylor Family Foundation
The ARC of San Francisco
United Way of the Bay Area
Urban Tilth
Wardrobe for Opportunity
Woodminister Amphitheatre

Southern California

Algalita Marine Research Foundation
Boys & Girls Club of El Sobrante
California State University Long Beach Foundation
Children Today
Children's Maritime Foundation
Fairfield Family YMCA
Festival Opera
Foodbank of Southern California
Lindsay Wildlife Museum
Long Beach BLAST
Long Beach Playhouse Theatres

Long Beach Public Library Foundation
Memorial Medical Center Foundation
Ronald McDonald House, Long Beach
Sea Festival Association of Long Beach
U.S. Vets
United Way of Greater Los Angeles

Pacific Northwest

Albertina Kerr Centers Foundation
Council of American Master Mariners
Low Income Housing Institute
Portland Youthbuilders
SeaShare
Special Olympics Washington
Sunshine Physically Challenged Foundation
United Way of King County
United Way of the Columbia-Willamette

National

American Red Cross
Leukemia & Lymphoma Society
St. Jude Children's Research Hospital
United Seamen's Service

National—Arizona

Arizona Centers for Comprehensive Education and Life-Skills
Arizona Recreation Center for the Handicapped
Brighten A Life
Children's Museum of Phoenix
Crisis Nursery
Girls Scouts—Arizona Cactus Pine Council
Lions Camp Tatiyee
Save the Family Foundation of Arizona
The Phoenix Symphony
Valley of the Sun United Way

National—Georgia

United Way of the Coastal Empire

National—Illinois

United Way of Metropolitan Chicago
Humanitarian Service Project
Northern Illinois Food Bank
Scleroderma Foundation of Chicago

National—Texas

Susan G. Komen Breast Cancer 3 Day Walk

Shared Values, Matching Gifts

A&B and its employees, retirees and directors have common values of generosity and reliability. Their personal gifts to qualifying charities—totaling nearly \$90,000 in 2011—were matched by the A&B Foundation.

Education: \$65,000

Their gifts to education, and our match, were split evenly between public and private PK-grade 12 schools and higher education, colleges and universities; the split between Hawaii and U.S. Mainland schools also was even.

Culture & Arts, Zoological & Botanical: \$25,000

Personal gifts went to museums and libraries, historical societies and symphonies, public television and radio, theatre, dance and musical groups, humane societies and nature centers—and A&B's funds followed.

Maui Special Olympics

Volunteer Libby Behn

In the six years she has volunteered for Maui Special Olympics, HC&S staffer Libby Behn (center with visor) has washed cars, 'fished' for cash and, most recently, sold sweet bread to raise funds for Maui's special athletes. Her son, Ryan (hugging Mom), is among a tight group of friends who train together, practicing teamwork, encouragement and acceptance.

Behn is grateful for the opportunity to turn volunteer hours into much needed financial assistance, saying the funds have "a direct positive impact," helping to purchase equipment and uniforms and fund competitions.



Their athletes' motto is: Let me win, but if I cannot win, let me be brave in the attempt. Libby observed, "These very special individuals demonstrate what bravery is on a daily basis."

Volunteer Gifts

In addition to Behn, during 2011 nearly two dozen other employees volunteered at least 25 hours for their favorite charities—time A&B matched with \$250 in cash; in total, \$6,750 was donated. Any charity with tax exempt 501(c)(3) status is eligible and employees may request two matches each year.

Boy Scouts of America —
Aloha Council and Kauai District
Boys & Girls Club of Hawaii
Church of Jesus Christ of Latter
Day Saints—Kalaheo, Kauai
East Maui Animal Refuge
Friends of Waikiki Aquarium
Grace Bible Church Pearlside
Hawaii Nature Center

HUGS—Help, Understanding &
Group Support
Japanese Cultural Center of Hawaii
The Marine Mammal Center
Maui Feline Foundation
Montclair Presbyterian Church
'Ohia Productions
Phoenix Symphony
Punahou School

Second Helpings
Self-Help Housing Corporation
of Hawaii
Shining Star Foundation
Sonoma County Orchid Society
Special Olympics Hawaii
St. Anthony of Padua Church
St. Perpetua School
Women Helping Women

ALEXANDER & BALDWIN, INC ■ MATSON ■ A&B PROPERTIES, INC. ■ HC&S ■ MATSON LOGISTICS
A&B FLEET SERVICES ■ KAUAI COMMERCIAL ■ KAHULUI TRUCKING & STORAGE ■ MAUI BRAND SUGAR

In The Future

In the third quarter of 2012, A&B and Matson plan to separate into two independent companies. While each will carry on their legacy of community giving, we do anticipate that changes to the current policies and procedures of the Alexander & Baldwin Foundation will occur. As two Hawaii-based companies, however, we are not going far.

While the date of the separation is not known at this time, not-for-profit organizations *in Hawaii and the Pacific* may continue to seek information and/or submit funding requests to:

A&B Charitable Giving Program

c/o Alexander & Baldwin, Inc.
P.O. Box 3440
Honolulu HI 96801-3440
Giving@ABinc.com

Matson Charitable Giving Program

c/o Matson Navigation Company
P.O. Box 899
Honolulu, HI 96808
Giving@Matson.com

And, on the *U.S. mainland*, charities may continue to seek information and/or submit funding requests to:

Matson Charitable Giving Program

c/o Matson Navigation Company
555 12th Street
Oakland, CA 94607

Phone: 707-421-8121
Fax: 707-421-1835
Email: plmifm@aol.com

Upon establishment of the separate charitable giving programs, we will notify the not-for-profit community to ensure continued access. In the meantime, you may still obtain information at:

www.alexanderbaldwinfoundation.org

Phone: 808-525-6642
Fax: 808-525-6677
Email: lhowe@abinc.com